

VOTE 1

Office of the Premier

Operational budget	R 592 810 127
Remuneration of the Premier	R 1 789 873
Total amount to be appropriated	R 594 600 000
Responsible MEC	The Premier, Dr Z. L. Mkhize
Administering department	Office of the Premier
Accounting officer	Director-General: Office of the Premier

1. Overview

Vision

The vision of the Office of the Premier (OTP) is: *To be the centre of governance, providing leadership in creating a better life for all.*

Mission statement

The mission of the department is to support the Premier in carrying out his constitutional and statutory duties. The department fulfils this mission primarily by:

- Mobilising, co-ordinating and integrating the efforts of the provincial government and administration to eradicate various forms of human deprivation in the province.
- Playing a leadership role in mobilising and leveraging public and private sector resources to realise sustainable economic growth with capacity to generate decent jobs and eradicate poverty and inequality.
- Spearheading the efforts of provincial government and all stakeholders aimed at ensuring peace, safety and security for all in the province.
- Professionally executing departmental mandates.
- Co-ordinating and facilitating macro-provincial and other transversal issues and programmes.
- Promoting co-operative and good governance, including the fight against fraud and corruption.
- Providing the highest quality policy management, planning, monitoring and evaluation services.
- Creating policies relating to regulations, information and legislation.
- Supporting the Executive Branch of the provincial government in initiating and executing provincial laws and policies.

Strategic objectives

The *strategic policy direction* of OTP is directly linked to national government's 12 outcomes and also informs the department's strategic objectives, as listed below.

- Integrate, co-ordinate and facilitate transversal policies, programmes, strategies, plans and systems of the province.
- Lead in macro planning and policy management to achieve the electoral mandate.
- Monitoring and evaluation of provincial government's programmes.

- Provide strategic leadership and direction for provincial government.
- Oversee the development and implementation of legislation.
- Promote inter and intra-governmental relations and good governance.

Based on the mission and mandates, the department identified the following strategic objectives:

- To realise the existence of functional public policy and strategic planning management systems and processes for the provincial government.
- To achieve co-ordinated provincial policies, strategies and programmes.
- To ensure the existence of governance conditions conducive to respect for human rights, promotion of science and technology, and conservation and management of cultural heritage resources.
- To realise enhanced government communication and governance, human resources development, state law advisory services and service delivery in and by the provincial administration.
- To have in place co-ordinated and aligned policies and plans of the three spheres of government and foreign governments and agencies.
- To achieve effectively monitored and evaluated government policies and programmes.
- To have effective policy and regulatory oversight over the gambling, gaming and betting industry, ensuring that all revenue due to the provincial government is duly received.

Core functions

In order to ensure alignment with national and provincial priorities and address the weaknesses identified in service delivery, the roles of the OTP have been defined as follows:

- To support the Premier as the head of provincial government and the Executive Council and its sub-structures, and ensure constitutional and legal compliance.
- To co-ordinate provincial policy and planning processes.
- To provide provincial leadership and inter-departmental co-ordination.
- To promote co-operative and good governance.
- To provide transversal support services for human resource management, communications, information technology, legal and macro policy advisory services.
- To promote a culture of human rights consciousness and gender sensitivity across the province.

Legislative mandate

The OTP has a pivotal position in the KZN provincial government. The department's key legislative mandates are derived mainly from the following legislation:

- The Constitution of the Republic of South Africa, 1996 (Schedules 4 and 5 and Chapters 6, 10 and 13)
- Public Service Act, 1994, as amended
- Public Finance Management Act, 1999, as amended and Treasury Regulations
- Preferential Procurement Policy Framework Act, 2000
- KwaZulu-Natal Provincial Supply Chain Management Policy Framework, 2006
- KwaZulu-Natal Youth Commission Act, 2005
- KwaZulu-Natal Gaming and Betting Act, 2010
- KwaZulu-Natal Gaming and Betting Tax Act, 2010
- KwaZulu-Natal Heritage Act, 1997

- Public Service Regulations, 2001
- Labour Relations Act, 1995
- Employment Equity Act, 1998
- Basic Conditions of Employment Act, 1997
- Promotion of Access to Information Act, 2000
- Electronic Communications and Transactions Act, 2002
- State Information Technology Agency Act, 1999
- Promotion of Administrative Justice Act, 2000
- Promotion of Equality and Prevention of Unfair Discrimination Act, 2000
- Skills Development Act, 1998

2. Review of the 2011/12 financial year

Section 2 provides a review of 2011/12, outlining the main achievements and progress made by the department during the year, as well as giving a brief discussion on challenges and new developments.

Youth Ambassadors programme

The Youth Ambassadors programme commenced in 2010/11 and aims to develop youth who will conduct provincial household surveys to profile the needs of the communities. In 2011/12, the youth ambassadors commenced populating a database of all the youth in their respective areas of operation, as well as establishing and maintaining Youth Clubs for the youth in- and out-of-school. This database will allow the provincial government to understand the extent of the needs of the youth. Furthermore, this will allow the government to understand precisely the number of youth in the province and what their circumstances are, such as, the number of unemployed youth, number of youth that left school, etc.

Provincial Planning Commission

The Provincial Planning Commission (PPC) was established by a resolution of Cabinet in February 2011 and was fully functional in 2011/12. The functions of the PPC are similar to those of the National Planning Commission and are to advise and make recommendations to the Premier and the Provincial Executive on:

- A long-term strategic development perspective and vision of the province.
- Ensuring coherence in policy development and planning across the provincial government.
- Strengthening performance monitoring and evaluation to enable assessment of the pace required to deliver on the desired outcomes.

The PPC currently consists of a full-time Chairperson and seven part-time members. In 2011/12, the PPC presented a reviewed PGDS to Cabinet, which was adopted. Progress was also made in the preparation of an implementation framework for this strategy.

Provincial Information Communication Technology (PICT)

The provincial Nerve Centre aims to provide a complete and comprehensive view of the delivery performance and effectiveness of public sector services. The Nerve Centre has been developed in phases. The development milestones of Phase 1 of the project were completed in 2009/10 and signed-off. This phase included poverty modelling and a vast range of sector analysis, including the finalised socio-economic stance for KZN, creating a robust poverty watch for the province.

Phase 2, which includes a Project Management System (PMS) for the Premier's flagship programme, Operation *Sukuma Sakhe*, was initiated in 2011/12. The process evaluation of the flagship programme is now at an advanced stage.

International relations

The OTP was involved in strengthening international relations by promoting the province as a preferred international destination and development partner. Extensive liaison was carried out in collaboration with provincial departments, national departments and South African embassies abroad to promote KZN in the international arena. The province was nominated to host the 125th International Olympics Committee (IOC) summit in Durban, which attracted the attention of presidency, royalty and government leadership from around the world. This also coincided with the Monaco royal wedding reception.

The Premier and the Executive Council hosted various international delegations in KZN with the view to strengthen relations with international partners. KZN also successfully hosted the United Nations Conference of the Parties 17 (COP17) summit. Presidents, members of various governments from around the world, international climate experts, environmentally active groups, NGOs, etc., visited the province to discuss the issues of climate change affecting the world.

In line with the provincial international relations strategy, the following key priorities were achieved:

- Benguela in Angola – trade missions led by Trade and Investment KZN (TIK), in line with servicing the co-operation arrangement.
- Guangxi and Shanghai in China – technical visit to strengthen relations.
- South Korea – exploratory mission with a view to establishing long term bi-lateral relations.
- Maputo in Mozambique – to establish relations with its neighbour.
- Chicago in United States of America (USA) – to attend the 40th Annual Rainbow Push Conference.
- Santa Fe in Argentina – in line with the south-to-south dialogue initiative.

Protection of human rights

A campaign was undertaken to protect and generate respect for human rights by facilitating Gender, Disability, Children and Senior Citizens (GDCSC) rights awareness education campaigns, co-ordinating human rights issues and ensuring compliance with constitutional mandates.

The OTP worked closely with district and local municipalities, municipal wards and civil society structures, etc., that deal with human rights and gender equality, by co-ordinating and arranging capacity sessions for Chief Financial Officers, *oMama bezintombi*, *ondlunkulu* and civil society organisations dealing with GDCSC. This included rolling out programmes for women, children, persons with disabilities and senior citizens on food security, greening of the environment, *ukuthwala*, active ageing, behavioural change and inter-generational dialogue. The Disability Plan of Action for 2011/12 was approved by Cabinet.

Public service transformation

In terms of skills planning, compliance and monitoring, the submission of workplace skills plans for 2011/12 and annual training reports for 2010/11 from all departments was successfully facilitated. A report on priority, critical and scarce skills, based on the information contained in the workplace skills plan, was compiled. Two capacity building workshops were hosted, where 102 skills development facilitators and members of skills development committees were capacitated in partnership with the Public Sector Education and Training Authority (PSETA). The appointment of 1 025 interns across KZN was also facilitated.

The Rural Youth Skills Development Programme was initiated in Nkandla and Msinga, where 20 learners were placed on a Public Administration learnership and 20 learners on a Public Finance Management learnership. A total of 23 interns were accommodated on an IT internship in eight departments, and 20 unemployed youth were trained on an IT learnership. The Public Sector Artisan Development Programme was successfully initiated, with 25 unemployed youth being trained as artisans.

A total of 6 000 public servants were capacitated on generic, transversal, leadership and management development programmes.

Approximately 307 Adult Basic Education and Training (ABET) tutors from departments were capacitated on changes to the ABET curriculum and assessments. A literacy celebration and launch of the Citizens Charter was successfully hosted.

Identity of the province and heritage

The OTP continued its efforts to manage and promote awareness of cultural heritage resources in the province, particularly those which were previously marginalised. The following objectives were met:

- A total of 11 plaques, commemorating the arrival of the Indian indentured labourers in South Africa in 1860, were erected.
- Two monuments were installed, commemorating victims of conflict in the province, one monument in honour of the first African medical doctor and the other monument commemorating the work of missionary societies in the province.
- A monument was created in honour of game ranger par excellence Magqubu Ntombela of Mtubatuba.
- Tombstones were erected on 21 Royal graves and 73 graves of victims of conflict.
- The *KwaMuhle* area was identified as a heritage site and was profiled accordingly.
- 12 genealogies were completed through research conducted in the unit.
- Nine chapters of research work were produced in the Liberation Heritage Research.
- One volume of research on the impact of the missionary society enterprise was completed.

Operation Sukuma Sakhe

Operation *Sukuma Sakhe* was launched in four districts, namely uMgungundlovu, Zululand, Umzinyathi and Ilembe. Out of 828 wards, 214 war rooms were deemed as functional and the Operation *Sukuma Sakhe* Hotline was rolled out. The following programmes were all introduced and are currently being implemented, as part of the Operation *Sukuma Sakhe* programme: *Leleti* School Grounds integrated solutions show-case, *Basadi* for Life, *Mdonswa* Productions and *Ndlovu* Agriculture programme.

KwaZulu-Natal Gaming and Betting Board (KZNGBB)

The KZNGBB was established during 2011/12. This entity embodies the merger of the Gambling Board and the KZN Bookmaker's Control Committee as mandated by the KZN Gaming and Betting Act. Initial operations included the development and implementation of various policies and procedures, with a view to improve governance. Many strategic decisions were pending the appointment of the new Board, which was delayed until the last quarter of 2011/12. Office accommodation for the combined staff proved to be a major challenge, resulting in the KZNGBB operating from two offices, located in Pietermaritzburg and Durban.

Amafa aKwaZulu-Natali (Amafa)

The enactment of new heritage legislation mandates the appointment of a new Amafa Council. However, this was not achieved in 2011/12 due to delays in the appointment process. The existing Council has now been reduced to the minimum legal number of councillors, which experienced major difficulties in scheduling meetings. Despite the challenges, achievements include improvements, repairs and maintenance of earmarked heritage sites, erection of signage and the roll-out of school outreach programmes. In addition, Amafa hosted a Museum Day, Annual Heritage Awards and Heritage Day celebrations, and commissioned the memorial for the Nelson Mandela Capture site.

3. Outlook for the 2012/13 financial year

Section 3 looks at the key focus areas of 2012/13, outlining what the department is hoping to achieve during the year, as well as briefly looking at challenges and proposed new developments. In 2012/13 and over the medium-term, the OTP will focus on the following priorities:

Youth Ambassadors programme

The department will continue with the roll-out of the Youth Ambassadors programme, which includes household surveys. The youth ambassadors will also assist in the mass implementation of other government programmes, such as awareness campaigns on HIV and AIDS, healthy lifestyle promotion, and the One Home, One Garden and Back to School campaigns. A total of 1 966 youth ambassadors are expected to be employed by the end of 2012/13.

Provincial Planning Commission

Key areas of focus of the PPC will be on the completion of the Provincial Growth and Development Plan (PGDP), which is the implementation framework for the PGDS, and the establishment of institutional structures tasked with the implementation of this plan.

Provincial Information Communication Technology (PICT)

The government Medium Term Strategic Framework (MTSF) outcomes based approach requires the OTP to provide results on all 12 national outcomes.

The Provincial Nerve Centre Phases 3 and 4, which will be implemented simultaneously in 2012/13 and are tailored to meet requirements such as:

- Reporting capabilities to be rolled out to all executive decision makers in the provincial government.
- Implementation of evaluation and sustainable returns using government programmes.
- Key performance indicators will be used to monitor and evaluate progress of the province.
- Integrated strategic maps, scorecards and a standard tool to evaluate government performance.

International relations

KZN's commitment to the African Agenda includes assisting in the post conflict reconstruction and development of African states. African states can be a source of economic growth for KZN in international forums. It is of strategic importance that the province forges well developed relations and links with African nations.

Enormous strides have already been made by China in its drive to be the world's economic giant. South Africa's constructive engagement with China has provided the necessary platform to build and strengthen the already strong relations established with the Provinces of Shanghai and Guangxi. Exchanges with Shanghai and Guangxi will be pursued with a view to achieving concrete outcomes.

In Brazil and Argentina, KZN will be pursuing areas of trade and investment, agriculture, economic development, infrastructure development and tourism and sport development. In Russia, the areas of interest will include agriculture and environmental affairs, infrastructure development, trade and investment, education and tourism. Although co-operation and strong relations have been established with India and China, further implementation of these co-operation arrangements will be enhanced.

While the international relations strategy emphasises the African Agenda and the BRICS block, co-operation with the western countries will still be followed in terms of donor funding and knowledge expertise in areas such as climate change, disaster management, renewable and green energy. These countries form a strong historical background with South Africa and KZN.

Identity of the province and heritage

OTP intends adopting a multi-pronged strategy in the fulfilment of its mandate of co-ordinating the transformation of the heritage industry in the province. The department further intends:

- Co-ordinating the celebration of heritage events.
- Co-ordinating the erection of monuments, memorials and walls of remembrance.
- Co-ordinating heritage oriented research.
- Co-ordinating an integrated system of heritage management.

- Co-ordinating and helping heritage institutions to solicit and access funding from relevant heritage funding bodies.
- Monitoring the operations of the District Heritage Forums and Provincial Heritage Resources Agency.

Protection of human rights

OTP will continue to drive a campaign to protect and generate respect for human rights, by facilitating an education campaign, co-ordinating human rights issues and ensuring compliance with constitutional mandates, and the process of forming partnerships with municipalities in this regard will continue.

The establishment of gender forums at district and local municipalities and wards to *isigodi* (village) level will continue. Women's Empowerment projects will be co-ordinated and critical stakeholders will be capacitated on gender mainstreaming.

The Active Ageing campaign will be promoted throughout KZN and inter-generational programmes will be held. Human rights capacity building among local leadership and communities will be enhanced. The human rights education campaign will be driven among community structures.

The Rights of Persons with Disabilities office will establish forums and arrange capacity building sessions at district and local municipalities and wards to *isigodi* (village) level. It will also establish a Premier's Consultative Forum with persons with disabilities and will implement the Provincial Disability Programme of Action that was approved by Cabinet in 2011/12.

Public service transformation

The Provincial Public Service Training Academy (hereafter referred to as the Training Academy) will focus on ensuring that provincial departments comply with human resource and skills development legislation and prescripts. It will continue to build the capacity of human resource development practitioners and skills development facilitators.

The NSF Strategic Project and Manufacturing, Engineering and Related Services Sector Education and Training Authority (MERSETA) learnership and apprenticeships projects will be launched. The first KZN Public Sector Career Exhibition will be hosted. The appointment of interns in departments will continue to be facilitated and co-ordinated.

The Training Academy will strive to capacitate 6 500 public servants in 2012/13 on generic, transversal, leadership and management development programmes. Delivery capacity will be strengthened by mobilising experts from within the public sector and seeking strategic partnerships with Further Education and Higher Education Institutions.

In 2012/13, the additional funding provided for the renovations of the Training Academy will be used for renovations and refurbishment of the facility. The focus will be on the first phase of the electrical upgrade and refurbishment of the training facilities, namely main hall, dining areas, lecture rooms and auditoriums. During 2013/14, the focus will be on renovating and refurbishing the office accommodation and boardrooms and, in 2014/15, the focus will be on improving access to the facility, upgrading parking, improving access for the disabled, refurbishing the external façade and improving security.

Operation Sukuma Sakhe

In the 2012/13 MTEF, the key focus areas in rolling out the Operation *Sukuma Sakhe* model in all 11 districts is to create a model on sharing of costs of key flagship programmes, co-ordinate and monitor the involvement of youth in behaviour change and their development, monitor and evaluate interventions on food security, focus on the empowerment of women and youth, improve ability to reach all wards especially in rural areas, as well as equip 400 war rooms with computers, furniture, and connectivity.

Amafa aKwaZulu-Natali

Amafa will focus on the appointment of a new Council. It will address the limitations in the current heritage legislation, which impacts on the efficiency of its operations. The focus areas for 2012/13

include, among others, further improvements and maintenance to various heritage sites, implementation of water storage projects at Rorkes Drift and Spioenkop, *graffiti* removal at rock art sites and construction of community memorials and markers. Amafa will continue its outreach programme to schools and communities, while also implementing new projects to commemorate significant historic struggles and the 1860 settlers.

KwaZulu-Natal Gaming and Betting Board

The entity will continue its search for suitable office accommodation for the support staff of the Board. During 2012/13, it will address the industry's needs such as ensuring that all gambling authorised under the new Act is conducted in a manner which promotes the integrity of the gambling industry and does not cause harm to the public interest. In addition, the KZNGBB will ensure that gaming promotes the tourism, employment, economic and social development objectives of the province.

The KZNGBB will continue operations which were awaiting board approval, such as to invite, consider and process new applications and/or renewals for any gaming or betting licence, to amend, specify, substitute or rescind any casino licence conditions, as well as to undertake investigations or inspections into any gambling operation in the province, etc. The entity envisages streamlining processes of the amalgamated entity and finalising and implementing new Gaming and Betting regulations. The entity will continue to make progress in eradicating illegal gambling and transforming the horse racing industry in the province.

4. Receipts and financing

4.1 Summary of receipts and financing

Table 1.1 gives the sources of funding of Vote 1 over the seven-year period 2008/09 to 2014/15. The table also compares actual and budgeted receipts against actual and budgeted payments.

The department receives a provincial allocation in the form of an equitable share.

Table 1.1: Summary of receipts and financing

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11		2011/12		2012/13	2013/14	2014/15
Provincial allocation	390 940	454 010	419 284	471 105	471 105	471 105	586 600	611 754	656 426
Total receipts	390 940	454 010	419 284	471 105	471 105	471 105	586 600	611 754	656 426
Total payments	463 842	429 103	423 807	471 105	491 105	538 605	594 600	611 754	656 426
Surplus/(Deficit) before financing	(72 902)	24 907	(4 523)	-	(20 000)	(67 500)	(8 000)	-	-
Financing									
of which									
Provincial roll-overs	33 491	-	5 326	-	8 000	8 000	-	-	-
Provincial cash resources	35 706	(18 292)	26 751	-	12 000	12 000	8 000	-	-
Surplus/(deficit) after financing	(3 705)	6 615	27 554	-	-	(47 500)	-	-	-

The provincial allocation increased significantly by R69.197 million in 2008/09, of which an amount of R33.491 million was rolled over from 2007/08 in respect of commitments for the completion of the Emakhosini Multi-Media Centre project, managed by the public entity, Amafa. The department received R5 million in respect of unforeseen and unavoidable expenditure pertaining to the provincial anti-xenophobia communication campaign, and R28.706 million, being a transfer payment to the then KZN Gambling Board, following an out-of-court settlement in terms of a legal dispute over the award of a route and site inspection surveillance contract. The department also received R2 million to fund the 2008 wage agreement. The department over-spent by R.705 million as a result of a Women's Day celebration event which had to be reconvened, owing to damages caused by a natural disaster on the day of the event.

In 2009/10, the department under-spent its budget by R6.615 million due to a saving of R1.289 million in respect of a transfer payment to the KZNGBB, which was not made as the entity did not require the funds at the time, and R3.283 million in respect of base camp and lobbying fees which were not paid in 2009/10 due to the late finalisation of the 2010 World Cup draw and confirmation of base camps. Also contributing to this under-spending is an amount of R2.043 million in respect of the War on Poverty

programme, which could not take place due to other programmes taking priority and insufficient staff to run with the programme. The decrease from 2009/10 to 2010/11 relates to the movement of soccer development funds to the Department of Sport and Recreation.

In 2010/11, an amount of R5.326 million was rolled over from 2009/10, comprising R3.283 million for base camp lobbying and hosting fees and R2.043 million in respect of the War on Poverty programme. The department's budget allocation was increased by a net amount of R26.751 million, as explained below:

The budget allocation for the department was increased by R30 million as follows:

- R10 million additional funding for the commemoration of 150 years of the arrival of Indian indentured labourers in the province.
- R20 million additional funding for the roll-out of the Youth Ambassadors programme, which mainly relates to the provincial household surveys to be conducted to determine the level of poverty, access to education, adequacy of housing, access to social services, among other things.

This increase was offset by a reduction of R3.249 million in respect of the in-year take-up of Policy on Incapacity and Ill Health Retirement (PILIR) related cases. These funds were surrendered to the Provincial Revenue Fund. In 2010/11, the department was allocated R5 million for this purpose and, due to revised calculations and estimates, only R1.751 million was required for the year.

The department under-spent its budget by R27.554 million in 2010/11 due to savings of R10.066 million as a result of the moratorium on the filling of non-critical vacant posts, as well as cost-cutting affecting administrative expenditure and communication related projects. An amount of R10 million was received late during 2010/11 in respect of the 150 year commemoration of the Indian indentured labourers and the erection of various monuments. These funds could not be fully utilised and R8 million was rolled over to 2011/12.

The department's allocation increased by R20 million in the 2011/12 Adjusted Appropriation, due to the following adjustments:

- A roll-over of R8 million in respect of the 150 year commemoration of the arrival of the Indian indentured labourers that was not spent in 2010/11, as mentioned above.
- Additional funding of R12 million for the provincial partnership agreement with the *Lungisisa Indlela* Village (LIV) Orphanage, a non-profit institution that was established to assist with building a holistic village to house and empower orphaned and vulnerable children with the aim of teaching them basic skills for self-employment and sustaining their livelihood.

The OTP received additional funding of R91.831 million over the 2012/13 MTEF for the refurbishment and renovations to the Training Academy, the administrative requirements of the horse racing regulator which has been merged into the KZNGBB, the Youth Ambassadors programme, funding to provide for piped water and proper roads at the Luwamba Clinic (Ntambanana Municipality), as well as Operation *Sukuma Sakhe* for the equipping of war rooms throughout the province. Also provided in 2012/13, is R8 million for the LIV Orphanage funded through provincial cash resources.

In the December 2011 IYM, the department projected to over-spend its 2011/12 allocation by R47.500 million due to the following spending pressures:

- Youth Ambassadors programme (R32 million).
- Operation *Sukuma Sakhe* (R5.500 million).
- *Simama* Newsletter (R4 million).
- COP17 (R6 million).

4.2 Departmental receipts

Table 1.2 below reflects details of departmental receipts per main category over the seven-year period: 2008/09 to 2014/15. Details of the department's revenue are reflected in *Annexure – Vote 1: Office of the Premier* and are discussed briefly below.

The OTP collects revenue mainly from casino taxes and levies, bookmakers' tax in respect of horse racing and gaming, and recoveries in respect of bookmakers' licence renewals.

Table 1.2: Details of departmental receipts

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts	333 013	325 541	351 440	366 605	366 605	380 088	403 924	425 958	449 218
Casino taxes	267 943	283 970	305 583	320 788	320 788	320 788	336 827	355 352	374 896
Horse racing taxes	65 070	41 571	45 857	45 817	45 817	59 300	67 097	70 606	74 322
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sale of goods and services other than capital assets	333	268	223	156	156	145	186	196	207
Transfers received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	5	14	6	-	-	-	-	-	-
Sale of capital assets	-	582	-	-	-	-	-	-	-
Transactions in financial assets and liabilities	69	78	943	-	-	44	-	-	-
Total	333 420	326 483	352 612	366 761	366 761	380 277	404 110	426 154	449 425

With the enactment of the KZN Gaming and Betting Act and the KZN Gaming and Betting Tax Act, the Bookmakers' Control Committee and KZN Gambling Board have merged into the KZNGBB. *Casino taxes* depicts revenue collected in accordance with the KZN Gaming and Betting Act. A dedicated unit was established within the KZNGBB to address the issue of illegal gambling operators. As a result of the efforts in this regard, actual revenue collection in respect of *Casino taxes* reflects a significant increase from 2008/09 onwards. The slightly increased revenue collection in 2009/10 is also due to the improved enforcement and surveillance of the operations of casinos in the province.

Horse racing taxes are collected in respect of horse racing and gaming, in terms of the KZN Gaming and Betting Tax Act. The increase in revenue collection and estimates from 2010/11 onward is mainly due to the following initiatives, which stimulated demand:

- Consolidation of the national tote, resulting in larger pools and increasing the loyalty of local punters.
- Improved programming and scheduling of racing events.
- Inclusion of sports betting.
- Increased betting on overseas racing.
- Increased exporting of racing products.

The high 2008/09 revenue collection against *Horse racing taxes* is as a result of the increased control measures, monitoring systems implemented by the KZNGBB and an increase in consumer demand, which is difficult to predict. Further, an amount of R22 million was received from the Bookmakers' Control Committee in respect of revenue not paid over to the Provincial Revenue Fund by the entity, dating back to 1980. The revenue had to be paid over, as the entity was not listed as a Schedule 3 entity which can retain its revenue.

The department's revenue projections are steady over the 2012/13 MTEF, due to the estimated effects of the recent economic recession. However, there may be additional revenue collected, arising from the increase in the Limited Payout Machines which have been, and are currently being, rolled out in the province. Furthermore, there is a proposal to review all fees and taxes for 2012/13 which will potentially lead to improved collection.

The revenue collected against *Sale of goods and services other than capital assets* in 2008/09 consists of housing rent and recoveries in respect of advertisements placed in the Government Gazette. The decrease from 2009/10 onward is a result of the department no longer co-ordinating the publication of provincial

Government Gazettes, due to the centralisation of all Government Gazette Notices by Government Printing Works. The MTEF estimates consist primarily of bookmakers and turf clubs' licence renewals, as well as temporary licence fees in respect of temporary bookmaker licences issued to persons nominated by the licensed bookmakers to run such businesses temporarily on their behalf.

Sale of capital assets reflects high revenue collection in 2009/10 due to the auction of motor vehicles.

The amounts reflected against *Transactions in financial assets and liabilities* relate to recoveries of telephone expenses from previous financial years.

4.3 Donor funding and agency receipts

Tables 1.3 and 1.4 below reflect the details of donor funding and agency receipts for the period 2008/09 to 2014/15.

Table 1.3: Details of donor funding and agency receipts

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Donor funding	-	-	19 841	19 841	19 841	19 841	19 766	19 766	-
National Skills Fund	-	-	19 766	19 766	19 766	19 766	19 766	19 766	-
PSETA	-	-	75	75	75	75	-	-	-
Agency receipt	34 541	38 639	10 034	-	-	-	-	-	-
Department of Labour - Literacy Programme	34 541	38 639	10 034	-	-	-	-	-	-
Total	34 541	38 639	29 875	19 841	19 841	19 841	19 766	19 766	-

Table 1.4: Details of payments and estimates of donor funding and agency receipts

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Donor funding	-	-	19 841	19 841	19 841	19 841	19 766	19 766	-
National Skills Fund	-	-	19 766	19 766	19 766	19 766	19 766	19 766	-
PSETA	-	-	75	75	75	75	-	-	-
Agency receipt	61 200	23 457	10 034	-	-	-	-	-	-
Department of Labour - Literacy Programme	61 200	23 457	10 034	-	-	-	-	-	-
Total	61 200	23 457	29 875	19 841	19 841	19 841	19 766	19 766	-

The department received agency receipts of R94.691 million over the period 2008/09 to 2010/11 from the Department of Labour for the roll-out of a literacy programme, targeting illiterate adults in KZN. The funding was utilised for the ABET/*Masifundisane* Literacy Programme, learnerships, apprenticeships, skills programmes, project management fees and contingency fees. The *Masifundisane* Literacy Programme, in terms of the project plan, was completed in 2010/11. A total of 45 000 adult learners were trained in communication and numeracy in the eThekweni Metro and Zululand District Municipality. A total of 597 unemployed youth were trained in 2008/09 and 2009/10 on construction skills programmes on the National Youth Service (NYS), manufacturing and engineering apprenticeships and professional driver learnerships.

The OTP, through the Training Academy, submitted a provincial funding proposal to the National Skills Fund (NSF) in April 2009. An amount of R79.064 million was allocated from 2010/11 to 2013/14 to fund the following learning programmes:

- Learnerships in the construction sector.
- Automotive apprenticeships.
- Manufacturing and engineering apprenticeships and learnerships.
- NYS skills programmes implemented by Department of Public Works.
- EPWP learnerships.

In addition, the department received donor funding of R150 000 from the PSETA for the development of a policy on accreditation in 2010/11 and 2011/12.

5. Payment summary

This section provides information pertaining to the vote as a whole at an aggregated level, including payments and budgeted estimates by programme and economic classification. Further details are given in Section 6 below, as well as in the *Annexure – Vote 1: Office of the Premier*.

5.1 Key assumptions

The following general assumptions were made by the department in formulating the 2012/13 budget:

- All inflation related increases are based on CPI projections.
- With additional funding, as well as reprioritisation within the department's budget, provision has been made for the carry-through costs of the 2011 wage agreement and an inflationary wage adjustment of 5 per cent for each of the three years of the 2012/13 MTEF, as well as the annual 1.5 per cent pay progression.
- The cost-cutting measures, as reissued by Provincial Treasury in 2012/13, will be adhered to over the 2012/13 MTEF.
- Provision was made for the filling of vacant posts in terms of the new organisational structure.

5.2 Additional allocations for the 2010/11 to 2012/13 MTEF

Table 1.5 shows additional funding received by the department over the three MTEF periods: 2010/11, 2011/12 and 2012/13. Note that the table reflects only the provincial additional allocations, and excludes additional allocations in respect of conditional grants.

The purpose of such a table is two-fold. Firstly, it shows the quantum of additional funding allocated to the department in the past and current MTEF periods. Secondly, it indicates the policies and purposes for which the additional funding was allocated.

The carry-through allocations for the 2010/11 and 2011/12 MTEF periods (i.e. for the financial year 2014/15) are based on the incremental percentage used in the 2012/13 MTEF.

Table 1.5: Summary of additional provincial allocations for 2010/11 to 2012/13 MTEF

R thousand	2010/11	2011/12	2012/13	2013/14	2014/15
2010/11 MTEF period	(27 199)	(67 969)	(71 464)	(75 395)	(79 918)
Carry-through of 2009/10 Adjustments Estimate - 2009 wage agreement	3 773	4 217	4 666	4 923	5 218
Function shift: Museum services to Vote 15	(7 869)	(8 320)	(8 825)	(9 310)	(9 869)
Transfer of soccer development funds to Vote 16	(28 146)	(68 911)	(72 352)	(76 331)	(80 911)
Policy on Incapacity Leave and Ill Health Retirement (PILIR)	43	45	47	50	53
PILIR (provision for in-year take-up by departments)	5 000	5 000	5 000	5 275	5 592
2011/12 MTEF period		65 960	65 463	76 129	80 697
Provincial Planning Commission		9 000	10 000	11 000	11 660
Provincial Nerve Centre		30 000	24 500	31 700	33 602
Amafa - Heritage projects		2 505	3 830	3 998	4 238
Bursaries for disadvantaged students who excelled in matric (Bursary Programme)		2 000	2 000	2 000	2 120
Carry-through of 2010/11 Adjustments Estimate		22 702	25 449	27 833	29 503
2010 wage agreement		702	1 249	1 213	1 286
Youth ambassadors		22 000	24 200	26 620	28 217
National Cabinet decision to cut provinces by 0.3 per cent		(247)	(316)	(402)	(426)
2012/13 MTEF period			103 831	86 927	100 109
Carry-through of 2011 wage agreement			1 260	1 323	1 389
LIV Orphanage			8 000	-	-
Provincial Public Sector Training Academy (refurbish & renovate)			10 000	12 000	15 000
Merger of horse racing regulator into KZNGBB			17 571	18 604	19 720
Youth ambassadors			15 000	17 000	20 000
Youth ambassador training by SANDF			20 000	-	-
Ntambanana - provision for piped water and proper roads to Luwamba Clinic			20 000	25 000	30 000
Operation Sukuma Sakhe - equipping of war rooms			12 000	13 000	14 000
Total	(27 199)	(2 009)	97 830	87 661	100 888

The department received additional funding over the 2010/11 MTEF, being the carry-through costs of the higher than anticipated 2009 wage agreement and the provision for PILIR. In addition to PILIR funding specific to the OTP, further allocation was made to cater for in-year distribution to departments, where the PILIR take-up rate is higher than estimated.

Offsetting this additional funding, is a reduction in the department's allocation over the 2010/11 MTEF as a result of the shifting of soccer development funds and the Museum Services function shift, where funds were moved to the Departments of Sport and Recreation and Arts and Culture, respectively.

The department's allocation was increased over the 2011/12 MTEF as a result of additional funding for the PPC, the Provincial Nerve Centre, for transfer to Amafa for various heritage projects (including the operational costs of the Emakhosini Multi-Media Centre), the carry-through costs of the higher than anticipated 2010 wage agreement and additional funding for the Youth Ambassadors programme. The department also received an additional R2 million per year, for the establishment of a bursary scheme for disadvantaged students who have excelled in matric (now known as the Bursary Programme).

In the 2011/12 MTEF, National Cabinet took a decision to cut all national votes and the provincial equitable share by 0.3 per cent. The bulk of this equitable share reduction in KZN was sourced by capping the interest on overdraft provision and by marginally decreasing the budgeted surplus of the province. The balance was sourced proportionately from all 16 provincial votes.

The OTP received additional funding over the 2012/13 MTEF for the refurbishment and renovations to the Training Academy, the administrative requirements of the horse racing regulator which has been merged into the KZNGBB, the Youth Ambassadors programme and its training by the SANDF, LIV Orphanage (both 2012/13 only), 2011 wage agreement and funding to provide piped water and proper roads at the Luwamba Clinic in the Ntambanana Municipality, as well as Operation *Sukuma Sakhe* for the equipping of war rooms throughout the province, as mentioned above.

5.3 Summary by programme and economic classification

Tables 1.6 and 1.7 below reflect summary of payments and estimates by programme and economic classification.

The structure of the department consists of three programmes, and is largely in accordance with the uniform programme and budget structure developed for the sector. It is noted, however, that the Heritage sub-programme is included under Vote 1: Office of the Premier in this province, although Heritage forms part of the uniform programme and budget structure for the Arts and Culture Sector.

The substantial increase over the 2012/13 MTEF is attributed to additional funding received for the LIV Orphanage, refurbishment and renovations to the Training Academy, administrative requirements of the horse racing regulator which was merged into the KZNGBB, the Youth Ambassadors programme and the training of the youth ambassadors by SANDF, the Luwamba Clinic, as well as funding toward equipping war rooms in relation to Operation *Sukuma Sakhe*.

Table 1.6: Summary of payments and estimates by programme

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11		2011/12		2012/13	2013/14	2014/15
1. Administration	67 418	99 859	101 738	121 888	116 080	116 080	149 228	160 813	176 051
2. Institutional Development	106 662	105 321	95 275	111 943	110 249	114 249	130 278	138 885	147 320
3. Policy and Governance	289 762	223 923	226 794	237 274	264 776	308 276	315 094	312 056	333 055
Total	463 842	429 103	423 807	471 105	491 105	538 605	594 600	611 754	656 426

Note: Programme 1 includes Premier's remuneration: Salary: R1 789 873

Table 1.7: Summary of payments and estimates by economic classification

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12	2011/12	2011/12	2012/13	2013/14	2014/15
Current payments	375 159	363 005	374 345	415 193	412 304	459 803	508 407	528 307	567 972
Compensation of employees	96 631	110 668	112 663	146 787	158 787	182 787	197 767	210 577	227 519
Goods and services	278 528	252 337	261 682	268 406	253 517	277 016	310 640	317 730	340 453
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	82 525	52 954	42 035	44 616	61 635	61 635	73 523	69 042	73 185
Provinces and municipalities	4 554	4 840	18	-	19	19	10	12	13
Departmental agencies and accounts	75 594	46 989	36 688	41 394	41 394	41 394	62 235	65 682	69 623
Universities and technikons	-	-	-	2 000	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	85	-	-	-	-	-	-	-	-
Non-profit institutions	199	30	-	-	12 000	12 000	8 000	-	-
Households	2 093	1 095	5 329	1 222	8 222	8 222	3 278	3 348	3 549
Payments for capital assets	6 117	11 323	7 365	11 296	17 160	17 160	12 670	14 405	15 269
Buildings and other fixed structures	212	4 305	-	-	-	-	1 000	2 000	2 120
Machinery and equipment	5 643	7 009	6 714	5 596	6 185	6 185	11 170	12 205	12 937
Heritage assets	262	-	323	-	5 275	5 275	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	9	328	5 700	5 700	5 700	500	200	212
Payments for financial assets	41	1 821	62	-	6	7	-	-	-
Total	463 842	429 103	423 807	471 105	491 105	538 605	594 600	611 754	656 426

The increased spending against Programme 1: Administration in 2009/10 provides for the newly created units such as the Security and Protocol Services unit, as well as the appointment of additional staff. The increase from 2010/11 is due to funds reprioritised to cater for the movement of the Integrity Management unit from Programme 2, as well as the centralisation of administrative expenses such as telephones, cleaning services, maintenance and lease commitments. The allocation for this programme was increased in 2011/12 and over the 2012/13 MTEF in respect of the carry-through of the above adjustments. The 2011/12 Adjusted Appropriation was reduced by R5.500 million as a result of cost-cutting, and savings were reprioritised within the department. The increase over the 2012/13 MTEF is attributed to additional funding received for the Luwamba Clinic.

Programme 2: Institutional Development decreased from 2009/10 to 2010/11 due to cost-cutting. In 2010/11, 2011/12 and the 2012/13 MTEF, funds were reprioritised to Programmes 1 and 3 to cater for functions that were shifted between programmes in line with the revised organisational structure of the department. The 2011/12 allocation was reduced by R5 million (not visible in table) due to the reduction in the rate for PILIR related cases, and these funds were reprioritised within Programme 2 for the implementation of the provincial Bursary Programme under *Transfers and subsidies to: Households*. The programme grows steadily over the 2012/13 MTEF.

The high spending in 2008/09 against Programme 3: Policy and Governance is attributed to a roll-over in respect of the Emakhosini Multi-Media Centre and additional funding of R28.613 million for the out-of-court settlement entered into by the then KZN Gambling Board. The decline in 2009/10 is due to the reduction in the 2010 provincial strategy funding, as this was only required during the build up to the 2010 World Cup. The increase in 2010/11 relates to additional funding for the Youth Ambassadors programme and the movement of the Community Outreach unit from Programme 2 as per the new organisational structure. The increase from 2011/12 is attributable to additional funding for the operational costs of the Emakhosini Multi-Media Centre, the PPC and the Nerve Centre. The substantial increase in the 2011/12 Adjusted Appropriation is a result of a roll-over of R8 million for the commemoration of 150 years of the arrival of Indian indentured labourers in KZN, and additional funding of R12 million for the LIV Orphanage.

Compensation of employees reflects a significant increase from 2008/09 to the 2011/12 Main Appropriation. The substantial increase in the 2011/12 Adjusted Appropriation is due to R15 million that was shifted within Programme 3 from *Goods and services* to *Compensation of employees* to correctly allocate the funds for the Youth Ambassadors programme. When the EPRE was compiled in 2011/12, it was not clear at that stage that the appointment of the youth ambassadors would be facilitated through the PERSAL system. This was corrected in the 2011/12 Adjusted Appropriation and over the 2012/13 MTEF period. The increase over the 2012/13 MTEF is also due to the planned filling of vacant posts.

The high 2008/09 amount against *Goods and services* relates to various human rights projects, youth projects and communication related projects that were undertaken. The department also received additional funds (soccer) for the 2010 provincial strategy in 2009/10 and 2010/11. The decrease in 2009/10 is because of the transfer of the Museum function and soccer development funds to the Departments of Arts and Culture and Sport and Recreation, respectively. The increase in 2010/11 is due to additional funds received for the Youth Ambassadors programme. The increase in 2011/12 is due to additional funding for the PPC, the Nerve Centre and the carry-through of additional funding for the Youth Ambassadors programme. The substantial increase for the 2012/13 MTEF also relates to additional funding received, as mentioned previously.

The category *Transfers and subsidies* increases steadily over the seven-year period, as follows:

- *Provinces and municipalities* caters for the payment of motor vehicle licences. These were previously budgeted for under *Goods and services* but, due to a change in the SCOA classification, they should be paid under *Provinces and municipalities*. This was corrected in the 2011/12 Adjusted Appropriation, and prior years' figures were restated for comparison purposes.
- The high spending against *Departmental agencies and accounts* in 2008/09 includes the roll-over and additional funding for the Emakhosini Multi-Media Centre, hence the reduction in 2009/10. The increase from 2011/12 is due to additional funding for operational costs of the Emakhosini Multi-Media Centre. Also included is the once-off additional funding for an out-of-court settlement entered into by the then KZN Gambling Board in respect of a dispute over the awarding of a route and site inspection surveillance contract. Additional funding was also received as a result of the merger of the horse racing regular into the KZNGBB, as explained above.
- With regard to *Non-profit institutions*, the 2008/09 amount is attributable to once-off transfers made to HIV and AIDS non-profit institutions. The amount of R12 million in the 2011/12 Adjusted Appropriation was for the LIV Orphanage. The funds will be utilised to assist the orphanage with building a holistic village both to house vulnerable and orphaned children and also to empower them to be self-employed and to sustain a reasonable livelihood by learning basic skills. A further R8 million was allocated in 2012/13.
- *Households* reflects fluctuations due to staff exit costs which differ from year to year. The significant increase in 2010/11 is due to the payment of a severance package and retirement benefits for two retired senior officials. The increase in the 2011/12 Adjusted Appropriation is as a result of savings identified from the funds for PILIR due to the reduction in rates. The PILIR funds were originally in *Goods and services*, and R5 million was moved to *Households* for the Bursary Programme. Furthermore, an amount of R2 million reflected in the 2011/12 Main Appropriation against *Universities and technikons* relates to the implementation of the Bursary Programme. However, this was a misclassification, as the bursary provided to students is an all encompassing benefit to the students and does not only include payments to institutions. Accordingly, this amount was shifted to *Households* in the 2011/12 Adjusted Appropriation to correct the classification of the Bursary Programme. This category reflects a steady increase over the 2012/13 MTEF.

The 2009/10 spending against *Buildings and other fixed structures* includes payments to the Department of Public Works in respect of prior year inter-departmental accounts relating to infrastructure work done on the former Telkom Building. No funding was allocated from 2010/11 to 2011/12 as no capital renovations were planned. The allocation over the 2012/13 MTEF is as a result of additional funding received for the Training Academy and the Luwamba Clinic, in order to provide proper water and roads.

Machinery and equipment increases in 2009/10 due to the purchase of office furniture and equipment and the improvement of the department's security system. The allocation from 2010/11 relates to the purchase of essential office furniture and equipment for new appointments and the purchase of official vehicles.

The amounts reflected against *Heritage assets* in 2010/11 and 2011/12 relate to the erection of plaques and monuments, as well as Royal graves and graves of victims of conflict.

The costs in respect of the Nerve Centre (SAS Business Intelligence System) account for the significant increase in *Software and other intangible assets* as a result of Build 1 of the system which was implemented in 2009/10 and 2010/11. The increase in 2011/12 is a result of additional funding for the Nerve Centre, as explained above, for the purchase of the required software.

5.4 Summary of payments and estimates by district municipal area

Table 1.8 summarises payments and estimates by district municipal area, excluding administrative costs.

Table 1.8: Summary of payments and estimates by district municipal area

R thousand	Audited Outcome	Revised Estimate	Medium-term Estimates		
	2010/11	2011/12	2012/13	2013/14	2014/15
eThekweni	25 134	25 102	37 264	40 792	45 547
Ugu					
uMgungundlovu	288 416	513 503	525 336	532 962	566 879
Uthukela					
Umzinyathi					
Amajuba					
Zululand					
Umkhanyakude					
uThungulu	-	-	20 000	25 000	30 000
Ilembe					
Sisonke					
Total	313 550	538 605	582 600	598 754	642 426

The department's service delivery takes place within the provincial government in the form of co-ordination and/or support activities, which are mostly centralised. Spending occurs mainly within the uMgungundlovu district municipal area, where the bulk of provincial departments' head offices are located.

The spending in the eThekweni Metro area is mainly due to the fact that the Training Academy and the LIV Orphanage are situated in the area. The spending from 2012/13 against the uThungulu district municipal area relates to the provision of proper water and roads to the Luwamba Clinic in the Ntambanana area.

It is noted that the 2011/12 Revised Estimate in Table 1.8 is high as it includes the projected year-end over-expenditure of R47.500 million, as previously mentioned.

5.5 Summary of conditional grant payments and estimates – Nil

5.6 Summary of infrastructure payments and estimates

Table 1.9 below summarises the infrastructure payments and estimates relating to the department.

Table 1.9: Summary of infrastructure payments and estimates

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
New and replacement assets									
Existing infrastructure assets	4 876	6 698	2 403	1 905	2 441	2 441	11 000	13 100	13 886
Upgrades and additions									
Rehabilitation, renovations and refurbishments	212	4 305	-	-	-	-	1 000	2 000	2 120
Maintenance and repairs	4 664	2 393	2 403	1 905	2 441	2 441	10 000	11 100	11 766
Infrastructure transfers	-	-	-	-	-	-	-	-	-
Current									
Capital									
<i>Capital infrastructure</i>	<i>212</i>	<i>4 305</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>1 000</i>	<i>2 000</i>	<i>2 120</i>
<i>Current infrastructure</i>	<i>4 664</i>	<i>2 393</i>	<i>2 403</i>	<i>1 905</i>	<i>2 441</i>	<i>2 441</i>	<i>10 000</i>	<i>11 100</i>	<i>11 766</i>
Total	4 876	6 698	2 403	1 905	2 441	2 441	11 000	13 100	13 886

The spending against *Rehabilitation, renovations and refurbishments* in 2008/09 relates to the second phase of the refurbishment of the Training Academy, which was completed in that year. The 2009/10 amount relates to payments made to the Department of Public Works in respect of prior year inter-departmental accounts for infrastructure work done.

Current infrastructure relates to ongoing provision for infrastructure maintenance. The decrease from 2008/09 to 2010/11 is attributable to major maintenance works relating to the former Telkom Building and the Training Academy building that took place in 2008/09 and 2009/10. The 2010/11 amount relates to the electrical upgrade, the maintenance of the air-conditioning system at the Training Academy, office partitioning costs, as well as minor renovations at Parkside, which is the Premier's official residence. The allocation in 2011/12 and over the 2012/13 MTEF relates to routine maintenance work to be done at the Training Academy and administration offices. As mentioned, the funding will be used for renovations and refurbishment of the facility. During 2012/13, the focus will be on the first phase of the electrical upgrade and refurbishment of the training facilities, namely the main hall, dining areas, lecture rooms and auditoriums. In 2013/14, the focus will be on renovating and refurbishing the office accommodation and boardrooms. In 2014/15, the focus will be on improving access to the facility, upgrading the parking, and improving access for disabled, refurbishing the external façade and improving security.

The additional funding for the Luwamba Clinic is not included in the table above, as those funds will be transferred to an implementing agent, and the facility will not belong to the department but the Ntambanana Municipality.

5.7 Summary of Public Private Partnerships – Nil

5.8 Transfers to public entities listed in terms of Schedule 3 of the PFMA

The Office of the Premier exercises oversight over two public entities, namely the KZNGBB and Amafa. Table 1.10 below illustrates transfers made to the public entities over the seven-year period under review.

Financial summaries received from the KZNGBB and Amafa are presented in *Annexure – Vote 1: Office of the Premier*.

Table 1.10: Summary of departmental transfers to public entities listed in terms of Schedule 3 of the PFMA

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11		2011/12		2012/13	2013/14	2014/15
KZNGBB	40 293	14 148	16 356	17 337	17 337	17 337	35 775	37 809	40 077
Amafa	35 301	32 841	20 332	24 057	24 057	24 057	26 460	27 873	29 546
Total	75 594	46 989	36 688	41 394	41 394	41 394	62 235	65 682	69 623

The main objective of the KZNGBB is to ensure that all gambling authorised in terms of the KwaZulu-Natal Gaming and Betting Act is conducted in a manner that promotes the integrity of the horse-racing, betting and gaming industry. In addition, the Board promotes the province's objective to develop the industry as a vehicle for the promotion of tourism, employment creation and economic development. It is noted that the new Act has merged the KZN Gambling Board and the KZN Bookmaker's Control Committee, which mandated the subsequent establishment of the KZNGBB, as mentioned previously.

The high 2008/09 amount relates to a once-off allocation in respect of an out-of-court settlement reached following a legal dispute over the awarding of a tender for route and site inspection surveillance contract.

Additional funding was allocated over the 2012/13 MTEF due to the merger of the horse racing regulator into the KZNGBB, financed through additional revenue collected by the newly amalgamated entity.

Amafa is responsible for administering heritage conservation on behalf of the provincial government. The main objective of this entity is to promote awareness of the significance and value of cultural heritage resources, while ensuring that cultural heritage management is integrated into economic, social and environmental activities in the province.

The high 2008/09 amount includes funds rolled over from 2007/08 to 2008/09 to fund commitments relating to the completion of the Emakhosini Multi-Media Centre. Additional funding of R18.885 million was allocated in 2009/10 in respect of the completion of the Emakhosini Multi-Media Centre.

Additional funding was allocated over the 2011/12 MTEF for various heritage projects, including the operational costs of the Emakhosini Multi-Media Centre.

5.9 Transfers to other entities

Table 1.11 below reflects departmental transfers to other entities.

Table 1.11: Summary of departmental transfers to other entities

R thousand	Sub-programme	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
		2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Donation to Ultimate Exposure	1.1 Premier Support	85	-	-	-	-	-	-	-	-
Universities - Bursary Programme	2.1 Strat. Human Resources	-	-	-	2 000	-	-	-	-	-
Cecil Nurse (Pty) Ltd	3.1 Special Programmes	-	30	-	-	-	-	-	-	-
Indumezulu Trust Fund	3.1 Special Programmes	100	-	-	-	-	-	-	-	-
Nathi Lions FC	3.1 Special Programmes	99	-	-	-	-	-	-	-	-
LIV Orphanage	3.1 Special Programmes	-	-	-	-	12 000	12 000	8 000	-	-
Total		284	30	-	2 000	12 000	12 000	8 000	-	-

The 2008/09 amounts relate to donations made to non-profit organisations. In 2009/10, a donation of R30 000 was made to *Nyonini Emnyama* Catholic Church in Zion toward the purchase of chairs, as pledged by the Premier. This amount is reflected under Cecil Nurse (Pty) Ltd, who are the suppliers of the chairs. Also included in the 2011/12 Adjusted Appropriation and in 2012/13 only, is the additional funding allocated for the LIV Orphanage.

The amount of R2 million reflected in the 2011/12 Main Appropriation against *Universities – Bursary Programme* relates to the implementation of the Bursary Programme. However, this was a misclassification, as the bursary provided to students is an all encompassing benefit to the students and does not only include payments to institutions. Accordingly, this amount was shifted to *Transfers and subsidies to: Households* in the 2011/12 Adjusted Appropriation to correct the classification of the Bursary Programme, as explained above.

5.10 Transfers to local government

Table 1.12 provides a summary of transfers to local government by category.

Table 1.12: Summary of departmental transfers to local government by category

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Category A	-	-	-	-	-	-	-	-	-
Category B	-	-	-	-	-	-	-	-	-
Category C	4 538	4 823	-	-	-	-	-	-	-
Unallocated/unclassified	-	-	-	-	-	-	-	-	-
Total	4 538	4 823	-	-	-	-	-	-	-

The transfer amounts reflected in 2008/9 and 2009/10 against Category C relate to the transfer of the Ulundi Airport (Prince Mangosuthu Buthelezi Airport) to the Zululand District Municipality, with the final payment made in 2009/10.

It is also noted that, although the payment of motor vehicle licences now falls under *Transfers and subsidies to: Provinces and municipalities*, in line with changes in the SCOA classification, these funds will not be transferred to any municipality, and hence these are excluded from Table 1.12 above.

5.11 Transfers and subsidies

Table 1.13 below provides a summary of transfers by programme and main category over the seven-year period under review. As reflected in the table, the department made various transfers to entities under each programme.

Table 1.13: Summary of transfers and subsidies by programme and main category

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration	1 452	736	5 148	1 222	1 241	1 241	1 288	1 360	1 442
Provinces and municipalities	16	17	18	-	19	19	10	12	13
Motor vehicle licences	16	17	18	-	19	19	10	12	13
Public corporations and private enterprises	85	-	-	-	-	-	-	-	-
Donation to Ultimate Exposure	85	-	-	-	-	-	-	-	-
Households	1 351	719	5 130	1 222	1 222	1 222	1 278	1 348	1 429
Social benefits	1 351	719	5 130	1 222	1 222	1 222	1 278	1 348	1 429
2. Institutional Development	742	247	93	2 000	7 000	7 000	2 000	2 000	2 120
Universities and technikons	-	-	-	2 000	-	-	-	-	-
Bursary Programme	-	-	-	2 000	-	-	-	-	-
Households	742	247	93	-	7 000	7 000	2 000	2 000	2 120
Social benefits	742	247	93	-	-	-	-	-	-
Bursary Programme	-	-	-	-	7 000	7 000	2 000	2 000	2 120
3. Policy and Governance	80 331	51 971	36 794	41 394	53 394	53 394	70 235	65 682	69 623
Provinces and municipalities	4 538	4 823	-	-	-	-	-	-	-
Zululand District Municipality - Ulundi Airport	4 538	4 823	-	-	-	-	-	-	-
Departmental agencies and accounts	75 594	46 989	36 688	41 394	41 394	41 394	62 235	65 682	69 623
KZNGBB	35 301	32 841	16 356	17 337	17 337	17 337	35 775	37 809	40 078
Amafa	40 293	14 148	20 332	24 057	24 057	24 057	26 460	27 873	29 545
Non-profit institutions	199	30	-	-	12 000	12 000	8 000	-	-
Cecil Nurse (Pty) Ltd	-	30	-	-	-	-	-	-	-
LIV Orphanage	-	-	-	-	12 000	12 000	8 000	-	-
Indumezulu Trust Fund	100	-	-	-	-	-	-	-	-
Nathi Lions FC	99	-	-	-	-	-	-	-	-
Households	-	129	106	-	-	-	-	-	-
Social benefits	-	129	106	-	-	-	-	-	-
Total	82 525	52 954	42 035	44 616	61 635	61 635	73 523	69 042	73 185

Programme 1 mainly reflects transfers in respect of social benefits such as leave gratuities paid to staff who exited the public service. There is a fluctuating trend due to the nature of these transfers. The spending against *Households* relates to a donation to Ultimate Exposure for a religious festival co-ordinated by this organisation.

Programme 2 reflects transfers in respect of social benefits and the Bursary Programme. Note that the fees were paid directly to *Universities and technikons*, but this was later amended in the 2011/12 Adjusted Appropriation for the fees to be paid directly to students, hence the amounts against *Households* from 2011/12 onward.

Programme 3 houses the bulk of the transfer budget, including transfers to the two public entities, KZNGBB and Amafa as reflected against *Departmental agencies and accounts*. In addition:

- The amounts reflected against *Provinces and municipalities* in 2008/09 and 2009/10 relate to the transfer of the management of the Ulundi Airport to the Zululand District Municipality.
- The amounts reflected against *Non-profit institutions* relate to funding of non-profit organisations and donations made to other organisations, such as football clubs as well as the LIV Orphanage.
- The category *Households* caters for staff exit costs.

6. Programme description

The services rendered by this department are, as per the generic sector structure, categorised under three programmes, the details of which are discussed below. The amounts for each programme are summarised in terms of economic classification, with details given in *Annexure – Vote 1: Office of the Premier*.

6.1 Programme 1: Administration

The purpose of this programme is to provide administrative support to the Premier, Executive Council and the Director-General in fulfilling their legislative and oversight functions and in promoting good corporate governance.

There are four sub-programmes supporting this programme, namely Premier Support, Executive Council Support, Director-General and Financial Management. The objectives are as follows:

- To provide logistical, administrative and advisory support to the Premier in executing the constitutional mandate and statutory duties.
- To render secretariat support services to the Executive Council, clusters, and key provincial committees.
- To provide operational support to the Director-General in strategically managing the province.
- To provide financial management support and advisory services.

Tables 1.14 and 1.15 below reflect a summary of payments and estimates relating to this programme, by sub-programme and economic classification, for the period 2008/09 to 2014/15.

Table 1.14: Summary of payments and estimates - Programme 1: Administration

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Premier Support	11 545	19 855	21 317	24 620	30 120	30 120	28 519	30 099	31 917
Executive Council Support	5 714	9 544	6 943	8 838	7 838	7 838	9 073	9 581	10 163
Director-General	17 271	15 646	23 051	21 743	18 843	18 843	21 708	22 909	24 291
Financial Management	32 888	54 814	50 427	66 687	59 279	59 279	89 928	98 224	109 680
Total	67 418	99 859	101 738	121 888	116 080	116 080	149 228	160 813	176 051

Table 1.15: Summary of payments and estimates by economic classification - Programme 1: Administration

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	63 396	90 840	92 926	119 952	112 829	112 829	146 447	158 373	173 465
Compensation of employees	30 657	35 894	43 270	60 293	55 625	55 625	64 524	67 619	73 766
Goods and services	32 739	54 946	49 656	59 659	57 204	57 204	81 923	90 754	99 699
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	1 452	736	5 148	1 222	1 241	1 241	1 288	1 360	1 442
Provinces and municipalities	16	17	18	-	19	19	10	12	13
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	85	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	1 351	719	5 130	1 222	1 222	1 222	1 278	1 348	1 429
Payments for capital assets	2 568	6 497	3 656	714	2 004	2 004	1 493	1 080	1 144
Buildings and other fixed structures	59	3 932	-	-	-	-	-	-	-
Machinery and equipment	2 509	2 565	3 654	714	2 004	2 004	993	880	932
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	2	-	-	-	500	200	212
Payments for financial assets	2	1 786	8	-	6	6	-	-	-
Total	67 418	99 859	101 738	121 888	116 080	116 080	149 228	160 813	176 051

The increase in the sub-programme: Premier Support from 2008/09 to 2010/11 is due to the newly created Security and Protocol Services unit. The substantial increase in the 2011/12 Adjusted Appropriation and the 2012/13 MTEF is to cater for the establishment of a unit to manage the Premier's special projects.

The increase from 2008/09 to 2009/10 against the Executive Council Support sub-programme is attributed to inter-departmental accounts that were paid to the Department of Public Works relating to the previous financial year. The decrease in 2010/11 and 2011/12 Adjusted Appropriation is due to cost-cutting. There is a consistent increase over the 2012/13 MTEF.

The budget for the Director-General sub-programme fluctuates from 2008/09 onward mainly as a result of the movement of the Security and Protocol Services unit, which was initially under the Premier

Support sub-programme, but later moved to this sub-programme. The increase in 2010/11 relates to funds rolled over from 2009/10 relating to the War on Poverty programme. These once-off funds account for the decrease from 2010/11 to the 2011/12 Main Appropriation. The decrease in the 2011/12 Adjusted Appropriation is as a result of cost-cutting. There is consistent growth over the 2012/13 MTEF.

The Financial Management sub-programme reflects an increase from 2008/09 to 2009/10 due to the centralisation of administrative costs and lease commitments in 2009/10. The substantial increase from the 2011/12 Main Appropriation is to cater for the newly created Integrity Management unit under the Financial Management sub-programme, in line with the finalised organisational structure of the department. Also included within this sub-programme is funding for the filling of vacant posts. The decrease in the 2011/12 Adjusted Appropriation is due to savings identified which were reprioritised within the department. The significant increase in the 2012/13 MTEF is a result of additional funding for the provision of piped water and proper roads to the Luwamba Clinic in the Ntambanana Municipality.

The increase against *Compensation of employees* from 2009/10 to 2010/11 is a result of the filling of critical vacant posts only in 2010/11, in line with the moratorium on the filling of non-critical posts. It is envisaged that further key positions will be filled from 2011/12 and over the 2012/13 MTEF. The decrease in the 2011/12 Adjusted Appropriation is attributed to savings identified in *Compensation of employees* and moved to *Goods and services*, as well as *Payments for capital assets* within Programme 1, to offset spending pressures such as the Youth Ambassadors programme, Operation *Sukuma Sakhe*, *Simama* Newsletter, and COP17. *Compensation of employees* reflects substantial growth from the 2011/12 Revised Estimate to the 2012/13 MTEF period, mainly due to the filling of vacant posts.

The increase against *Goods and services* from 2008/09 to 2009/10 is due to the creation of the Security and Protocol Services unit. The increase from 2010/11 relates to the centralisation of administrative costs, as mentioned above, as well as the strengthening of the security and protocol responsibility. The increase is also attributed to the creation of the Integrity Management unit, as well as the Premier's Special Projects unit. *Goods and services* reflects substantial growth over the 2012/13 MTEF.

The 2008/09 and 2009/10 expenditure against *Transfers and subsidies to: Households* is for staff exit costs. The increase in 2010/11 relates to the payment of a severance package and retirement benefits for two retired senior officials. The department also provides for payments in respect of medical aid contributions for ex-parliamentarians (PARMED).

The increase in *Buildings and other fixed structures* in 2009/10 is attributed to outstanding payments, from prior years, made to the Department of Public Works for work done at the former Telkom Building.

The increase in 2009/10 against *Machinery and equipment* relates to furniture and equipment purchased for the additional staff transferred to the Premier Support sub-programme. The increase in 2010/11 is due to provision for additional vehicles. The increase in the 2011/12 Adjusted Appropriation is a result of the purchase of official vehicles. The amounts over the 2012/13 MTEF relates to the purchasing of furniture and equipment for new appointments.

Service delivery measures – Programme 1: Administration

Table 1.16 illustrates service delivery measures pertaining to Programme 1. The service delivery outputs were revised in terms of the re-alignment and re-focus of the department.

Table 1.16: Service delivery measures - Programme 1: Administration

Outputs	Performance indicators	Estimated performance		Medium-term targets	
		2011/12	2012/13	2013/14	2014/15
1. Financial Management					
1.1 To manage the implementation of the KZN anti-fraud and anti-corruption strategy	<ul style="list-style-type: none"> All provincial depts and all public entities must comply with the KZN anti-fraud and anti-corruption strategy by 31 March 2012 	Implement the KZN anti-fraud and anti-corruption strategy	Manage the implementation of KZN anti-fraud and anti-corruption strategy using a database management system	Manage the implementation of KZN anti-fraud and anti-corruption strategy using a database management system	Full implementation of case management system

6.2 Programme 2: Institutional Development

The purpose of this programme is to improve service delivery through institutional capacity building and transformation management in the province, and the objectives are:

- Providing transversal legal advisory and support services.
- Providing transversal human resource management and systems.
- Co-ordinating the holistic development of public servants as well as the citizenry of KZN in general.
- Providing strategic information communication technology, science and technology management, leadership and support.
- Providing strategic communication leadership and support.

There are four sub-programmes supporting Programme 2, namely Strategic Human Resources, Information Communication Technology, Legal Services and Communication Services. Tables 1.17 and 1.18 below summarise payments and estimates relating to this programme, by sub-programme and economic classification, for the period 2008/09 to 2014/15.

Table 1.17: Summary of payments and estimates - Programme 2: Institutional Development

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Strategic Human Resources	45 716	53 805	51 811	63 199	61 430	61 430	79 102	84 871	90 041
Information Communication Technology	22 697	21 489	21 016	23 263	20 568	20 568	25 174	26 562	28 159
Legal Services	7 727	8 772	8 512	9 423	9 923	9 923	10 846	11 456	12 156
Communication Services	30 522	21 255	13 936	16 058	18 328	22 328	15 156	15 996	16 964
Total	106 662	105 321	95 275	111 943	110 249	114 249	130 278	138 885	147 320

Table 1.18: Summary of payments and estimates by economic classification - Programme 2: Institutional Development

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	103 003	101 313	92 629	108 353	102 200	106 199	125 002	132 665	140 726
Compensation of employees	41 144	48 668	43 171	51 767	52 033	52 033	57 355	60 613	64 350
Goods and services	61 859	52 645	49 458	56 586	50 167	54 166	67 647	72 052	76 376
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	742	247	93	2 000	7 000	7 000	2 000	2 000	2 120
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	2 000	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	742	247	93	-	7 000	7 000	2 000	2 000	2 120
Payments for capital assets	2 884	3 758	2 533	1 590	1 049	1 049	3 276	4 220	4 474
Buildings and other fixed structures	153	-	-	-	-	-	1 000	2 000	2 120
Machinery and equipment	2 731	3 749	2 207	1 590	1 049	1 049	2 276	2 220	2 354
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	9	326	-	-	-	-	-	-
Payments for financial assets	33	3	20	-	-	1	-	-	-
Total	106 662	105 321	95 275	111 943	110 249	114 249	130 278	138 885	147 320

Additional funding was allocated to the sub-programme: Strategic Human Resources from 2008/09 onward for the renovation and refurbishment of the Training Academy. The decrease in 2010/11 was as a result of the movement of the Service Delivery unit to Programme 3 during the restructuring process. The reduction was also in respect of the in-year take-up of PILIR related cases, whereby the funds that were not utilised in 2010/11 were surrendered to the Provincial Revenue Fund. The increase from 2011/12 relates to the entire allocation being received for PILIR and funding allocated for the filling of various vacant posts. The substantial increase over the 2012/13 MTEF is attributed to additional funding for the refurbishment and renovations to the Training Academy.

The decrease in 2009/10 against the Information Communication Technology sub-programme relates to the lower funding allocated to the Nerve Centre as some activities were delayed. The decrease in 2010/11

can be ascribed to the movement of funds for the Nerve Centre to Programme 3 as part of the restructuring process. The decrease in the 2011/12 Adjusted Appropriation is due to reprioritisation of funds to other areas as a result of spending pressures, as mentioned above.

The increase against the Legal Services sub-programme from 2011/12 is due to additional funds made available, through reprioritisation from other sub-programmes, to cater for the shortfalls experienced by this sub-programme. The slight increase in the 2011/12 Adjusted Appropriation is to provide for the wage agreement requirements for OSD packages for legal practitioners.

The high 2008/09 amount against the Communication Services sub-programme relates to costs associated with communication campaigns. The 2009/10 and 2010/11 baselines are lower than 2008/09 as this included a once-off allocation of R5 million for the provincial anti-xenophobia campaign. The substantial decrease in 2010/11 is due to the movement of the Community Liaison unit to Programme 3 under the Premier's Priority Programme sub-programme, in line with the realignment process that was undertaken. The increase in the 2011/12 Adjusted Appropriation relates to the demand for communication publications developed by this unit.

The department budgeted for the capacitation of units and the filling of key positions under *Compensation of employees* in 2010/11, but posts were not filled as anticipated. The decrease in 2010/11 was a result of savings within the programme to cater for spending pressures in other areas, and also to other programmes in line with the restructuring process within the department. The increase from 2011/12 onward relates to the planned filling of vacant posts.

Goods and services reflects fluctuations over the period 2008/09 to 2011/12. The high spending in 2008/09 relates to once-off spending on the provincial anti-xenophobia campaign and various other communication campaigns. The decrease in 2010/11 is due to the movement of the Community Liaison unit to Programme 3, which resulted in funding for communication activities being moved. The increase is because of additional funding received over the 2012/13 MTEF for the Training Academy for renovations and refurbishments, as well as maintenance and repairs.

The amount of R2 million against *Transfers and subsidies to: Universities and technikons* in the 2011/12 Main Appropriation relates to the implementation of the provincial Bursary Programme. However, this was a misclassification, as the bursary provided to students is an all encompassing benefit to the students and does not only include payments to institutions. Accordingly, this amount was shifted to *Transfers and subsidies to: Households* in the 2011/12 Adjusted Appropriation to correct the classification of the Bursary Programme. Also in the 2011/12 Adjusted Appropriation, the department reprioritised R5 million from the PILIR contingency fund to *Transfers and subsidies to: Households*, to cater for the high demand for the Bursary Programme, accounting for the reduction in 2012/13. The MTEF allocation for *Transfers and subsidies to: Households* continues to provide for the Bursary Programme.

The high spending against *Machinery and equipment* from 2008/09 to 2010/11 can be ascribed to the acquisition of office furniture and equipment in line with the recruitment plan. The increase in 2009/10 is a result of the purchase of office furniture and equipment for newly leased office buildings. The department is planning to spend less on *Machinery and equipment* over the 2012/13 MTEF, due to the phasing in of the purchase of office furniture and equipment, in line with the filling of vacant posts.

The spending reflected against *Software and other intangible assets* in 2010/11 relates to the purchase of software for the Nerve Centre.

The department wrote off various losses against *Payments for financial assets* from 2008/09 to 2010/11.

Service delivery measures – Programme 2: Institutional Development

Table 1.19 illustrates service delivery measures pertaining to Programme 2. The service delivery outputs were revised and streamlined in terms of the re-alignment and re-focus of the department.

Table 1.19: Service delivery measures - Programme 2: Institutional Development

Outputs	Performance indicators	Estimated performance				Medium-term targets	
		2011/12	2012/13	2013/14	2014/15	2013/14	2014/15
1. Strategic Human Resources							
1.1	To develop human resource policies to facilitate transformation of the Provincial Public Service	• No. of HR policies approved by MexCo/Cabinet in the province	6	4	4	4	4
1.2	To train public servants on leadership, management, development and adult education	• No. of public servants trained	6 000	6 500	7 000	7 500	7 500
2. Legal Services							
2.1	To ensure that provincial laws comply with the Constitution and reflect policy (legal editing and certification of all provincial bills, proclamations and regulations; legal drafting of bills, proclamations, regulations and government notices for OTP)	• No. of provincial laws (bills, regulations and proclamations) certified	10 provincial laws (bills & regulations) certified for introduction in the Legislature	10 provincial laws (bills & regulations) certified for introduction in the Legislature	10 provincial laws (bills & regulations) certified for introduction in the Legislature	10 provincial laws (bills & regulations) certified for introduction in the Legislature	10 provincial laws (bills & regulations) certified for introduction in the Legislature
3. Communication Services							
3.1	To provide accurate information about government vision, policies, programmes, services and initiatives to the public	• Accurate, timely, relevant information on govt progress	Production of the provincial govt newspaper & media analysis for all provincial depts	Production of the provincial govt newspaper & media analysis for all provincial depts	Production of the provincial govt newspaper & media analysis for all provincial depts	Production of the provincial govt newspaper & media analysis for all provincial depts	Production of the provincial govt newspaper & media analysis for all provincial depts

6.3 Programme 3: Policy and Governance

The purpose of this programme is to initiate province-wide development and implementation of policies and strategies to achieve a co-ordinated approach toward sustainable provincial growth and development, and the objectives are as follows:

- To capacitate the provincial government and administration on governance and public policy management.
- To manage and co-ordinate strategic projects as mandated by the Premier and the Cabinet.
- To promote and co-ordinate human rights programmes in KZN.
- To promote and co-ordinate the mainstreaming of human rights in public policy and planning processes in the provincial administration.
- To co-ordinate the implementation of gender equality programmes.
- To conserve, manage and promote awareness of the cultural heritage resources of KZN.
- To promote, facilitate and spread the acquisition and application of scientific knowledge in KZN.
- To ensure a regulated gambling, gaming and betting industry.
- To ensure a co-ordinated approach with respect to provincial policy management.
- To co-ordinate and implement a comprehensive response to the socio-economic impact of HIV and AIDS.
- To ensure successful implementation of priority socio-economic programmes and projects in KZN.
- To ensure the effectiveness of policy, planning and programme interventions through evaluation of strategic policy outcomes.
- To design and utilise a functional monitoring and evaluation system for the provincial government and administration and local government.

Five sub-programmes support this programme over the MTEF, namely Special Programmes, Intergovernmental Relations, Provincial Policy Management, Premier's Priority Programmes and Heritage. The funding of the Provincial 2010 Co-ordination ended in 2010/11.

Tables 1.20 and 1.21 below provide a summary of payments and estimates for these six sub-programmes for the period 2008/09 to 2014/15.

Table 1.20: Summary of payments and estimates - Programme 3: Policy and Governance

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Special Programmes	58 501	42 067	70 486	60 628	76 628	82 128	73 923	78 347	83 066
Intergovernmental Relations	7 116	5 266	4 628	4 745	8 445	14 445	5 264	5 556	5 892
Provincial Policy Management	23 102	17 742	27 983	57 405	54 784	54 784	55 120	64 380	68 257
Premier's Priority Programmes	55 267	43 045	23 565	52 670	67 691	99 691	114 091	93 446	101 287
Heritage	81 358	61 738	52 504	61 826	57 228	57 228	66 696	70 327	74 553
Provincial 2010 Co-ordination	64 418	54 065	47 628	-	-	-	-	-	-
Total	289 762	223 923	226 794	237 274	264 776	308 276	315 094	312 056	333 055

Table 1.21: Summary of payments and estimates by economic classification - Programme 3: Policy and Governance

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	208 760	170 852	188 790	186 888	197 275	240 775	236 958	237 269	253 781
Compensation of employees	24 830	26 106	26 222	34 727	51 129	75 129	75 888	82 345	89 403
Goods and services	183 930	144 746	162 568	152 161	146 146	165 646	161 070	154 924	164 378
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	80 331	51 971	36 794	41 394	53 394	53 394	70 235	65 682	69 623
Provinces and municipalities	4 538	4 823	-	-	-	-	-	-	-
Departmental agencies and accounts	75 594	46 989	36 688	41 394	41 394	41 394	62 235	65 682	69 623
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	199	30	-	-	12 000	12 000	8 000	-	-
Households	-	129	106	-	-	-	-	-	-
Payments for capital assets	665	1 068	1 176	8 992	14 107	14 107	7 901	9 105	9 651
Buildings and other fixed structures	-	373	-	-	-	-	-	-	-
Machinery and equipment	403	695	853	3 292	3 132	3 132	7 901	9 105	9 651
Heritage assets	262	-	323	-	5 275	5 275	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	5 700	5 700	5 700	-	-	-
Payments for financial assets	6	32	34	-	-	-	-	-	-
Total	289 762	223 923	226 794	237 274	264 776	308 276	315 094	312 056	333 055

The high amount in 2008/09 against the Special Programmes sub-programme relates to the Human Rights activities undertaken, such as the 16 Days of Activism campaign and the Child Protection Week. The decrease in 2009/10 is due to cost-cutting. The substantial increase from 2010/11 onward relates to the HIV and AIDS and Gaming and Betting units that were moved to this sub-programme during the restructuring process that took place in 2009/10. The increase in the 2011/12 Adjusted Appropriation and 2012/13 is as a result of additional funding received for the LIV Orphanage, as mentioned previously.

The high 2008/09 amount against the Intergovernmental Relations sub-programme is due to an increase in international visits that were undertaken by the Premier to promote KZN as an investment destination. The increase from 2011/12 Adjustment Estimate onward is attributed to the movement of staff to this sub-programme during the restructuring process.

The high 2008/09 amount against the Provincial Policy Management sub-programme relates to increased licence and maintenance fees for the Nerve Centre. The growth in 2010/11 is a result of the increased HIV and AIDS responsibility programmes. The substantial growth from 2011/12 relates to the phasing in of the implementation of the Nerve Centre and additional funding for the PPC.

The high spending in 2008/09 against the sub-programme: Premier's Priority Programmes was largely due to funding received in respect of an out-of-court settlement entered into by the KZN Gambling Board. The funding allocated for transfer to the Zululand District Municipality in respect of the Ulundi Airport ended in 2009/10, contributing to the decline in 2010/11. The decrease in 2010/11 relates to the

movement of the Gaming and Betting unit to the Special Programmes sub-programme. The substantial increase in 2011/12 and 2012/13 is in respect of additional funding for the roll-out of the Youth Ambassadors programme and a R20 million once-off allocation in respect of the SANDF training of the youth ambassadors. The amount against 2013/14 is, therefore, lower due to the once-off R20 million for SANDF training in 2012/13, as mentioned.

The sub-programme: Heritage is high in 2008/09, due to a roll-over from 2007/08 in respect of the construction of the Emakhosini Multi-Media Centre by Amafa. The spending in 2009/10 and 2010/11 includes the once-off additional allocation of R18.885 million for the construction and operational costs of the Emakhosini Multi-Media Centre. The increase in the 2011/12 Adjusted Appropriation is due to a roll-over for the commemoration of 150 years of the arrival of Indian indentured labourers in the province, as mentioned previously.

The high spending against the sub-programme: Provincial 2010 Co-ordination in 2008/09 was largely due to additional funding for the 2010 World Cup Preliminary Draw and the province's marketing strategy. The 2009/10 spending relates to the marketing of the 2010 World Cup and the establishment of a soccer academy in KZN. The decrease from 2009/10 to 2010/11 is due to the shifting of soccer development funds to the Department of Sport and Recreation. No funding has been allocated from 2011/12 onward as the 2010 World Cup has been hosted and no additional costs will be incurred in the future.

The substantial increase in *Compensation of employees* in the 2011/12 Adjusted Appropriation is due to R15 million that was shifted within Programme 3 from *Goods and services* to correctly allocate the funds for the Youth Ambassadors programme. When the *EPRE* was compiled in 2011/12, it was not clear at that stage that the appointment of the youth ambassadors would be facilitated through the PERSAL system. This has been corrected in the 2011/12 Adjusted Appropriation and over the 2012/13 MTEF.

Goods and services in 2008/09 includes additional funding for heritage and soccer development. The substantial decrease in 2009/10 can be ascribed to the shifting of soccer development funds and Museum Services funds to the Department of Sport and Recreation and Arts and Culture, respectively. The allocation from 2011/12 includes the carry-through of additional funding for the Youth Ambassadors programme, as well as additional funding for the PPC and the Nerve Centre. The increase in the 2011/12 Revised Estimate relates to the roll-over from 2010/11 for the commemoration of 150 years of the arrival of Indian indentured labourers in the province. The increase in the 2012/13 MTEF relates to additional funding for the Youth Ambassadors programme.

The spending against *Transfers and subsidies to: Provinces and municipalities* in 2008/09 and 2009/10 relates to transfers made to the Zululand District Municipality in respect of the Ulundi Airport, whereby the operations and management functions were transferred in April 2007 and the payments ceased in 2009/10.

The additional allocation for the KZNGBB, and the increase in the transfer to Amafa to cover operational expenditure, account for the increase in *Transfers and subsidies to: Departmental agencies and accounts* from 2008/09 onward. The high 2008/09 amount includes a roll-over for the Emakhosini Multi-Media Centre and funding in respect of an out-of-court settlement entered into by the KZNGBB. The 2009/10 amount includes additional funds for the completion of the Emakhosini Multi-Media Centre. The 2012/13 MTEF includes additional funding relating to the merger of the horse racing regulator into the KZNGBB, which is being financed through additional revenue collected by the newly amalgamated entity.

The spending in 2008/09 and 2009/10 against *Transfers and subsidies to: Non-profit institutions* relates to transfers to non-profit organisations dealing with HIV and AIDS and a once-off donation to Nathi Lions Football Club. The increase of R12 million in the 2011/12 Adjusted Appropriation relates to the LIV Orphanage, and a further R8 million was allocated in 2012/13 to this organisation.

The spending against *Buildings and other fixed structures* in 2009/10 was for the construction of heritage monuments commemorating former dignitaries.

The increase against *Machinery and equipment* from 2008/09 to 2009/10 is attributable to the phasing in of the purchase of office furniture and computer equipment. The expenditure from 2009/10 relates to the purchase of office furniture and computer equipment for newly appointed staff.

The 2011/12 allocation against *Software and other intangible assets* is as a result of the additional funding received for the Nerve Centre.

Service delivery measures – Programme 3: Policy and Governance

Table 1.22 below provides information on the service delivery measures pertaining to Programme 3: Policy and Governance. The OTP reworded some existing measures and also introduced several new performance indicators from 2012/13 onward.

Table 1.22: Service delivery measures – Programme 3: Policy and Governance

Outputs	Performance indicators	Estimated performance		Medium-term targets		
		2011/12	2012/13	2013/14	2014/15	
1 Special Programmes						
1.1 To co-ordinate the incorporation of Human Rights (gender equality, disability, children, and senior citizens) into all govt policies and programmes quarterly	<ul style="list-style-type: none"> Development of forums for co-ordination of vulnerable groups 	Annual review of Provincial Multi-Sectoral Plans for gender equality, disability, women, children and senior citizens rights	Annual review of Provincial Multi-Sectoral Plans for gender equality, disability, women, children and senior citizens rights	Annual review of Provincial Multi-Sectoral Plans for gender equality, disability, women, children and senior citizens rights	Annual review of Provincial Multi-Sectoral Plans for gender equality, disability, women, children and older person's rights	
1.2 The transformation of the gambling industry through legislative measures	<ul style="list-style-type: none"> No. of original draft legislation, draft regulations and legislative amendments 	KZN Gaming and Betting Act, 2010 passed by Legislature	(1) Act 2010 promulgated and brought into effect (2) Merging of KZN Gambling Board and KZN Bookmakers Control Committee to form KZNGBB (3) Policy/ framework law on Internet Gambling developed	(1) Full implementation of the Act (2) Policy / framework provincial law on Internet Gambling published for public comment	Act reviewed	
2 Intergovernmental Relations (IGR)						
2.1 To facilitate inter-departmental co-operation and promote co-operative governance through implementation of IGR Act (1999) quarterly	<ul style="list-style-type: none"> To provide Intra-Governmental Relations Secretariat Support Services to Premier's Co-ordinating Forum and Technical Premier's Co-ordinating Forum (quarterly) 	Macro alignment processes through feedback reports from national forums and provincial forums	Monitoring the implementation of Co-operative Governance Framework	Macro alignment processes through feedback reports from national forums and provincial forums	-	
3 Provincial Policy Management						
3.1 To monitor the implementation of the PGDS and Plan monthly, quarterly and annually	<ul style="list-style-type: none"> Level of compliance with the PGDS sufficient consensus based on PGDS 	Review PGDS	Monitor implementation of PGDP	Monitor and review of the PGDP	Review PGDS and PGDP	
3.2 To monitor and evaluate the development effectiveness of the province using the KZN Integrated Programme of Action (POA) using the Nerve Centre	<ul style="list-style-type: none"> Functionally operational province wide-govt monitoring and evaluation system by 2014 operating on the Nerve Centre 	50% of provincial and local govt organisations linked to the Business Intelligence System	4 KZN POA progress reports	KZN Performance Management System on MTSF 12 outcomes fully automated	M&E system review	
4 Premier's Priority Programmes						
4.1 To develop & implement the provincial governmental stakeholder engagement & management strategy by March 2013	<ul style="list-style-type: none"> Adopted Stakeholder Engagement & Management Strategy by March 2013 	Devised provincial governmental stakeholder engagement & management strategy	Development and roll-out of provincial governmental stakeholder engagement & management strategy	Development and roll-out of provincial governmental stakeholder engagement & management strategy	Review strategy	
5 Heritage						
5.1 To conserve and develop heritage sites in terms of KZN Heritage Act	<ul style="list-style-type: none"> No. of relevant heritage sites developed 	-	1 heritage site developed	1 heritage site developed	1 heritage site developed	

7. Other programme information

7.1 Personnel numbers and costs

Tables 1.23 and 1.24 reflect the personnel estimates for the Office of the Premier, per programme, as well as a further breakdown of categories of personnel, as at 31 March 2009 to 31 March 2015. The Finance component incorporates financial and management accounting services, supply chain management, integrity management and auxiliary and associated services.

The re-aligned organisational structure was approved during 2009/10. The personnel numbers for 2011/12 and the 2012/13 MTEF show a department that is better capacitated, through the anticipated recruitment to fill key vacant positions. Although the recruitment process started in 2007/08, not all key vacancies were filled as anticipated. A minor increase in the number of staff in total as at 31 March 2009 to 31 March 2010 is noted and this was influenced by the moratorium on the filling of non-critical vacant posts.

Table 1.23: Personnel numbers and costs per programme

	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015
Personnel numbers							
1. Administration	119	125	127	127	130	127	127
1. Institutional Development	129	123	123	138	149	149	149
3. Policy and Governance	74	80	79	1 692	2 064	2 066	2 071
of which							
Youth ambassadors	-	-	-	1 607	1 966	1 966	1 966
Total	322	328	329	1 957	2 343	2 342	2 347
Total personnel cost (R thousand)	96 631	110 668	112 663	182 787	197 767	210 577	227 519
Unit cost (R thousand)	300	337	342	93	84	90	97

Table 1.24: Details of departmental personnel numbers and costs

	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Total for department									
Personnel numbers (head count)	322	328	329	395	395	1 957	2 343	2 342	2 347
Personnel cost (R thousand)	96 631	110 668	112 663	146 787	158 787	182 787	197 767	210 577	227 519
Human resources component									
Personnel numbers (head count)	20	23	26	27	27	27	27	27	27
Personnel cost (R thousand)	3 342	3 543	4 805	5 646	5 646	5 646	6 107	6 458	6 829
Head count as % of total for department	6.21	7.01	7.90	6.84	6.84	1.38	1.15	1.15	1.15
Personnel cost as % of total for department	3.46	3.20	4.26	3.85	3.56	3.09	3.09	3.07	3.00
Finance component									
Personnel numbers (head count)	79	91	99	105	105	105	105	105	105
Personnel cost (R thousand)	13 451	17 818	20 781	31 015	25 047	25 047	26 295	27 741	29 266
Head count as % of total for department	24.53	27.74	30.09	26.58	26.58	5.37	4.48	4.48	4.47
Personnel cost as % of total for department	13.92	16.10	18.45	21.13	15.77	13.70	13.30	13.17	12.86
Full time workers									
Personnel numbers (head count)	297	313	329	379	379	334	377	376	381
Personnel cost (R thousand)	85 877	104 615	112 663	139 895	151 895	167 523	160 180	168 682	181 051
Head count as % of total for department	92.24	95.43	100.00	95.95	95.95	17.07	16.09	16.05	16.23
Personnel cost as % of total for department	88.87	94.53	100.00	95.30	95.66	91.65	80.99	80.10	79.58
Part-time workers									
Personnel numbers (head count)	-	-	-	-	-	-	-	-	-
Personnel cost (R thousand)	-	-	-	-	-	-	-	-	-
Head count as % of total for department	-	-	-	-	-	-	-	-	-
Personnel cost as % of total for department	-	-	-	-	-	-	-	-	-
Contract workers									
Personnel numbers (head count)	25	15	-	16	16	1 623	1 966	1 966	1 966
Personnel cost (R thousand)	10 754	6 053	-	6 892	6 892	15 264	37 587	41 895	46 468
Head count as % of total for department	7.76	4.57	-	4.05	4.05	82.93	83.91	83.95	83.77
Personnel cost as % of total for department	11.13	5.47	-	4.70	4.34	8.35	19.01	19.90	20.42

From 2008/09 to 2009/10, Contract workers consist of the Premier's special advisors, as well as other employees employed on a contractual basis, including personnel required for special programmes. From the 2011/12 Adjusted Appropriation, the youth ambassadors are also included under contract workers. In the 2012/13 MTEF, the latter are the only contract workers.

There is a reduction in the 2011/12 Adjusted Appropriation due to delays in the filling of vacant posts and also the effect of the moratorium. The department anticipates filling vacant posts over the 2012/13 MTEF.

This also corresponds with the increase in the allocation for *Compensation of employees* over the period. Also, as mentioned, from 2011/12 onward, the Youth Ambassadors programme is catered for. This accounts for the drop in the unit cost from 2010/11 to 2011/12, and the fairly low unit cost when compared to other provincial departments from 2011/12 onward.

7.2 Training

Tables 1.25 and 1.26 reflect payments and estimates on training per programme, providing actual and estimated expenditure on training for the period 2008/09 to 2011/12 and budgeted expenditure for the period 2012/13 to 2014/15. The department is required by the Skills Development Act to budget at least one per cent of its salary expense for staff training. The department has set aside that one per cent of the total personnel costs in this regard. The training needs will be reviewed on an on-going basis. This requirement gives credence to government policy on human resource development.

The budget increases steadily over the 2012/13 MTEF, as it is deemed necessary to train new appointees, as well as to develop and re-skill existing staff in line with the revised strategies of the department, where appropriate. The decrease against 2009/10 and 2010/11 is due to cost-cutting. The increase reflected in 2011/12 and over the 2012/13 MTEF is due to increased number of training programmes scheduled. The peak in 2012/13 includes the R20 million allocated for the youth ambassador training by SANDF.

Table 1.25: Payments and estimates on training

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration	607	138	102	-	70	70	207	239	254
2. Institutional Development	641	982	996	1 430	1 478	1 478	1 535	1 702	1 805
3. Policy and Governance	1 142	148	89	2 334	2 334	2 334	20 740	836	886
Total	2 390	1 268	1 187	3 764	3 882	3 882	22 482	2 777	2 945

Table 1.26: Information on training

	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of staff	322	328	329	395	395	1 957	2 343	2 342	2 347
Number of personnel trained	317	178	225	130	130	109	150	170	160
of which									
Male	128	69	90	50	50	26	60	70	40
Female	189	109	135	80	80	83	90	100	120
Number of training opportunities	39	192	212	160	160	140	175	190	155
of which									
Tertiary	22	-	-	-	-	-	-	-	-
Workshops	5	12	12	50	50	10	60	60	15
Seminars	-	8	15	20	20	10	25	30	20
Other	12	172	185	90	90	120	90	100	120
Number of bursaries offered	56	45	30	24	24	11	24	24	15
External									
Internal	56	45	30	24	24	11	24	24	15
Number of interns appointed	24	22	24	24	24	38	24	24	30
Number of learnerships appointed	-	-	-	-	-	363	363	363	363
Number of days spent on training									

It must be noted that, due to the effects of cost-cutting, there were no tertiary training opportunities provided to employees in 2009/10 and 2010/11. A number of other training opportunities reflect an increase from 2008/09 to 2011/12 due to the appointment of a skills development facilitator who ensured that training gaps identified in the Personal Development Plans were dealt with, resulting in increased training opportunities. This is also reflected over the 2012/13 MTEF.

ANNEXURE – VOTE 1: OFFICE OF THE PREMIER

Table 1.A: Details of departmental receipts

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11				2012/13	2013/14	2014/15
Tax receipts	333 013	325 541	351 440	366 605	366 605	380 088	403 924	425 958	449 218
Casino taxes	267 943	283 970	305 583	320 788	320 788	320 788	336 827	355 352	374 896
Horse racing taxes	65 070	41 571	45 857	45 817	45 817	59 300	67 097	70 606	74 322
Liquor licences									
Motor vehicle licences									
Sale of goods and services other than capital assets	333	268	223	156	156	145	186	196	207
Sale of goods and services produced by dept. (excl. capital assets)	333	268	223	156	156	145	186	196	207
Sales by market establishments									
Administrative fees									
Other sales	333	268	223	156	156	145	186	196	207
Of which									
Bookmakers licences	16	12	19	16	16	11	24	25	26
Housing rent recoveries	99	141	147	41	41	34	49	52	55
Serv rend: Commission Insurance	54	70	20	77	77	82	85	89	94
Sales: Dept publications	164	45	37	22	22	18	28	30	32
Sale of scrap, waste, arms and other used current goods (excluding capital assets)									
Transfers received from:	-	-	-	-	-	-	-	-	-
Other governmental units									
Universities and technikons									
Foreign governments									
International organisations									
Public corporations and private enterprises									
Households and non-profit institutions									
Fines, penalties and forfeits									
Interest, dividends and rent on land	5	14	6	-	-	-	-	-	-
Interest	5	14	6	-	-	-	-	-	-
Dividends									
Rent on land									
Sale of capital assets	-	582	-	-	-	-	-	-	-
Land and subsoil assets									
Other capital assets	-	582	-	-	-	-	-	-	-
Transactions in financial assets and liabilities	69	78	943	-	-	44	-	-	-
Total	333 420	326 483	352 612	366 761	366 761	380 277	404 110	426 154	449 425

Table 1.B: Details of payments and estimates by economic classification

R thousand	Audited Outcome			Main	Adjusted	Revised	Medium-term Estimates		
	2008/09	2009/10	2010/11	Appropriation	Appropriation	Estimate	2012/13	2013/14	2014/15
					2011/12				
Current payments	375 159	363 005	374 345	415 193	412 304	459 803	508 407	528 307	567 972
Compensation of employees	96 631	110 668	112 663	146 787	158 787	182 787	197 767	210 577	227 519
Salaries and wages	83 569	98 884	95 763	126 646	137 544	161 544	180 922	192 545	208 091
Social contributions	13 062	11 784	16 900	20 141	21 243	21 243	16 845	18 032	19 428
Goods and services	278 528	252 337	261 682	268 406	253 517	277 016	310 640	317 730	340 453
of which									
Administrative fees	1 826	2 642	2 028	1 776	1 803	1 803	2 158	2 318	2 453
Advertising	40 901	29 424	18 492	13 367	16 020	29 630	14 762	13 200	13 993
Assets <R5000	2 709	795	866	3 208	2 658	2 658	9 873	10 951	11 827
Audit cost: External	1 597	2 420	2 683	2 730	2 500	2 500	2 950	3 050	3 233
Bursaries (employees)	124	382	391	-	174	174	287	279	296
Catering: Departmental activities	15 641	13 254	15 944	17 710	14 289	13 289	7 374	8 090	8 576
Communication	14 188	11 173	8 815	14 374	13 097	13 097	11 969	12 457	13 204
Computer services	19 450	8 488	20 493	18 759	21 192	26 145	43 382	39 027	41 368
Cons/prof: Business & advisory services	49 118	34 889	19 486	26 103	22 359	21 359	47 219	64 475	71 845
Cons/prof: Infrastructure & planning	-	-	-	4 250	4 250	4 250	4 500	4 700	4 982
Cons/prof: Laboratory services	-	-	-	-	-	-	-	-	-
Cons/prof: Legal cost	1 446	713	992	94	94	225	1 596	1 673	1 773
Contractors	54 384	71 690	88 490	31 161	26 211	34 950	26 246	29 760	31 486
Agency & support/outourced services	5 882	481	176	33 330	20 039	19 318	6 201	6 961	7 378
Entertainment	105	3	-	108	108	108	381	410	434
Fleet services (incl. GMT)	2	-	11	-	1 927	1 927	2 000	2 200	2 332
Housing	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	214	776	995	1 322	1 321	1 321	1 886	2 069	2 192
Inventory: Fuel, oil and gas	75	24	23	44	44	44	180	196	208
Inventory: Learner and teacher supp material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	514	387	199	239	252	269	476	1 169	1 240
Inventory: Medical supplies	-	14	5	54	52	52	235	249	264
Inventory: Medicine	-	-	-	-	-	55	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Military stores	-	-	-	-	-	-	-	-	-
Inventory: Other consumables	621	268	253	3 343	3 409	3 409	643	659	698
Inventory: Stationery and printing	8 045	7 483	6 988	13 090	11 219	11 219	17 243	18 114	19 200
Lease payments	2 233	12 377	13 613	15 112	15 868	16 164	14 167	14 647	15 527
Rental and hiring	-	-	-	-	-	-	-	-	-
Property payments	2 853	11 456	10 330	8 088	12 179	12 179	17 103	18 793	19 922
Transport provided: Departmental activity	8 147	3 878	6 677	19 918	18 943	16 930	9 542	9 973	10 572
Travel and subsistence	29 074	22 854	26 419	20 662	22 108	22 108	32 449	36 075	38 240
Training and development	2 390	1 268	1 187	3 764	3 882	3 882	22 482	2 777	2 945
Operating expenditure	3 671	603	1 025	2 967	2 352	2 452	2 600	2 775	2 942
Venues and facilities	13 318	14 595	15 101	12 833	15 167	15 499	10 736	10 683	11 323
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to	82 525	52 954	42 035	44 616	61 635	61 635	73 523	69 042	73 185
Provinces and municipalities	4 554	4 840	18	-	19	19	10	12	13
Provinces	16	17	18	-	19	19	10	12	13
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	16	17	18	-	19	19	10	12	13
Municipalities	4 538	4 823	-	-	-	-	-	-	-
Municipalities	4 538	4 823	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	75 594	46 989	36 688	41 394	41 394	41 394	62 235	65 682	69 623
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving funds	75 594	46 989	36 688	41 394	41 394	41 394	62 235	65 682	69 623
Universities and technikons	-	-	-	2 000	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	85	-	-	-	-	-	-	-	-
Public corporations	85	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	85	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	199	30	-	-	12 000	12 000	8 000	-	-
Households	2 093	1 095	5 329	1 222	8 222	8 222	3 278	3 348	3 549
Social benefits	-	-	-	-	-	-	-	-	-
Other transfers to households	2 093	1 095	5 329	1 222	8 222	8 222	3 278	3 348	3 549
Payments for capital assets	6 117	11 323	7 365	11 296	17 160	17 160	12 670	14 405	15 269
Buildings and other fixed structures	212	4 305	-	-	-	-	1 000	2 000	2 120
Buildings	212	4 305	-	-	-	-	1 000	2 000	2 120
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	5 643	7 009	6 714	5 596	6 185	6 185	11 170	12 205	12 937
Transport equipment	1 474	1 120	-	-	1 234	1 234	-	-	-
Other machinery and equipment	4 169	5 889	6 714	5 596	4 951	4 951	11 170	12 205	12 937
Heritage assets	262	-	323	-	5 275	5 275	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	9	328	5 700	5 700	5 700	500	200	212
Payments for financial assets	41	1 821	62	-	6	7	-	-	-
Total	463 842	429 103	423 807	471 105	491 105	538 605	594 600	611 754	656 426

Table 1.C: Details of payments and estimates by economic classification - Programme 1: Administration

R thousand	Audited Outcome			Main	Adjusted	Revised	Medium-term Estimates		
	2008/09	2009/10	2010/11	Appropriation	Appropriation	Estimate	2012/13	2013/14	2014/15
Current payments	63 396	90 840	92 926	119 952	112 829	112 829	146 447	158 373	173 465
Compensation of employees	30 657	35 894	43 270	60 293	55 625	55 625	64 524	67 619	73 766
Salaries and wages	26 513	31 946	36 779	50 988	47 281	47 281	58 207	60 855	66 499
Social contributions	4 144	3 948	6 491	9 305	8 344	8 344	6 317	6 764	7 267
Goods and services	32 739	54 946	49 656	59 659	57 204	57 204	81 923	90 754	99 699
of which									
Administrative fees	1 032	1 103	661	831	863	863	486	569	602
Advertising	1 671	3 785	582	1 092	675	675	1 230	1 323	1 402
Assets <R5000	1 584	233	437	1 472	1 239	1 239	1 208	1 348	1 429
Audit cost: External	1 597	2 420	2 683	2 730	2 500	2 500	2 950	3 050	3 233
Bursaries (employees)									
Catering: Departmental activities	415	1 975	3 284	2 786	2 182	2 182	2 420	2 795	2 963
Communication	6 713	3 423	3 919	4 302	4 301	4 301	2 629	2 788	2 955
Computer services	60	45	491	45	2 720	2 720	65	72	76
Cons/prof: Business & advisory services	2 483	8 614	864	4 057	807	807	27 339	32 925	38 401
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	1 190	(26)	983	-	-	-	1 362	1 438	1 524
Contractors	4 155	7 034	8 057	8 837	6 607	6 607	3 468	3 446	3 653
Agency & support/outsourced services	798	144	-	3 660	502	502	2 106	2 223	2 356
Entertainment	-	3	-	-	-	-	111	118	125
Fleet services (incl. GMT)	2	-	11	-	1 927	1 927	2 000	2 200	2 332
Housing									
Inventory: Food and food supplies	49	153	285	365	329	329	712	796	843
Inventory: Fuel, oil and gas	75	24	23	44	44	44	40	44	47
Inventory: Learner and teacher supp material									
Inventory: Materials and supplies	231	281	68	74	85	85	51	59	63
Inventory: Medical supplies	-	14	-	44	28	28	17	18	19
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	158	230	156	257	235	235	485	500	530
Inventory: Stationery and printing	1 398	2 820	1 687	3 310	1 739	1 739	4 967	5 329	5 648
Lease payments	1 033	7 326	7 736	9 017	9 685	9 685	8 081	8 232	8 726
Rental and hiring									
Property payments	1 237	8 190	5 891	4 936	9 021	9 021	4 609	5 013	5 315
Transport provided: Departmental activity	36	119	816	590	320	320	206	232	246
Travel and subsistence	5 731	4 660	9 397	9 234	9 807	9 807	13 072	14 204	15 056
Training and development	607	138	102	-	70	70	207	239	254
Operating expenditure	153	27	133	28	(360)	(360)	253	276	293
Venues and facilities	331	2 211	1 390	1 948	1 878	1 878	1 849	1 517	1 608
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Transfers and subsidies to	1 452	736	5 148	1 222	1 241	1 241	1 288	1 360	1 442
Provinces and municipalities	16	17	18	-	19	19	10	12	13
Provinces	16	17	18	-	19	19	10	12	13
Provincial Revenue Funds									
Provincial agencies and funds	16	17	18	-	19	19	10	12	13
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities									
Municipal agencies and funds									
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds									
Entities receiving funds									
Universities and technikons									
Foreign governments and international organisations									
Public corporations and private enterprises	85	-	-	-	-	-	-	-	-
Public corporations	85	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers	85	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Non-profit institutions									
Households	1 351	719	5 130	1 222	1 222	1 222	1 278	1 348	1 429
Social benefits									
Other transfers to households	1 351	719	5 130	1 222	1 222	1 222	1 278	1 348	1 429
Payments for capital assets	2 568	6 497	3 656	714	2 004	2 004	1 493	1 080	1 144
Buildings and other fixed structures	59	3 932	-	-	-	-	-	-	-
Buildings	59	3 932	-	-	-	-	-	-	-
Other fixed structures									
Machinery and equipment	2 509	2 565	3 654	714	2 004	2 004	993	880	932
Transport equipment	974	1 120	-	-	1 234	1 234	-	-	-
Other machinery and equipment	1 535	1 445	3 654	714	770	770	993	880	932
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	-	-	2	-	-	-	500	200	212
Payments for financial assets	2	1 786	8	-	6	6	-	-	-
Total	67 418	99 859	101 738	121 888	116 080	116 080	149 228	160 813	176 051

Table 1.D: Details of payments and estimates by economic classification - Programme 2: Institutional Development

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12	2011/12	2011/12	2012/13	2013/14	2014/15
Current payments	103 003	101 313	92 629	108 353	102 200	106 199	125 002	132 665	140 726
Compensation of employees	41 144	48 668	43 171	51 767	52 033	52 033	57 355	60 613	64 350
Salaries and wages	35 590	43 509	36 695	45 146	45 269	45 269	50 621	53 405	56 610
Social contributions	5 554	5 159	6 476	6 621	6 764	6 764	6 734	7 208	7 740
Goods and services	61 859	52 645	49 458	56 586	50 167	54 166	67 647	72 052	76 376
of which									
Administrative fees	275	517	264	248	243	243	279	258	274
Advertising	9 376	5 082	5 038	4 767	7 637	16 247	4 197	3 388	3 593
Assets <R5000	526	487	270	1 118	801	801	1 359	1 570	1 663
Audit cost: External									
Bursaries (employees)	124	380	391	-	174	174	237	219	233
Catering: Departmental activities	4 529	2 021	714	877	1 060	1 060	559	670	710
Communication	2 435	5 921	4 770	6 476	5 200	5 200	5 174	5 256	5 571
Computer services	19 278	8 374	9 356	11 685	9 683	6 135	13 604	14 439	15 305
Cons/prof: Business & advisory services	4 019	5 221	4 167	4 999	4 505	4 505	5 380	5 550	5 883
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	114	148	9	94	94	225	234	235	249
Contractors	1 870	6 502	5 559	9 537	2 917	693	7 913	8 277	8 774
Agency & support/outsourced services	847	158	2	420	62	341	105	135	143
Entertainment	20	-	-	-	-	-	-	-	-
Fleet services (incl. GMT)									
Housing									
Inventory: Food and food supplies	49	108	79	90	125	125	142	150	159
Inventory: Fuel, oil and gas									
Inventory: Learner and teacher supp material									
Inventory: Materials and supplies	27	24	96	140	142	159	104	109	116
Inventory: Medical supplies	-	-	5	2	16	16	17	19	20
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	419	38	55	41	129	129	67	74	78
Inventory: Stationery and printing	2 638	1 714	3 307	2 167	2 867	2 867	2 658	3 137	3 325
Lease payments	689	4 642	5 454	5 511	5 599	5 895	5 424	5 669	6 009
Rental and hiring									
Property payments	1 562	3 000	4 410	3 152	3 158	3 158	12 494	13 780	14 607
Transport provided: Departmental activity	1 540	707	-	5	-	6	-	-	-
Travel and subsistence	5 740	3 787	3 400	2 646	3 519	3 519	5 310	6 462	6 850
Training and development	641	982	996	1 430	1 478	1 478	1 535	1 702	1 805
Operating expenditure	625	130	127	531	304	404	415	468	496
Venues and facilities	4 516	2 702	989	650	454	786	440	485	513
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Transfers and subsidies to	742	247	93	2 000	7 000	7 000	2 000	2 000	2 120
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities									
Municipal agencies and funds									
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds									
Entities receiving funds									
Universities and technikons	-	-	-	2 000	-	-	-	-	-
Foreign governments and international organisations									
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Non-profit institutions									
Households	742	247	93	-	7 000	7 000	2 000	2 000	2 120
Social benefits									
Other transfers to households	742	247	93	-	7 000	7 000	2 000	2 000	2 120
Payments for capital assets	2 884	3 758	2 533	1 590	1 049	1 049	3 276	4 220	4 474
Buildings and other fixed structures	153	-	-	-	-	-	1 000	2 000	2 120
Buildings	153	-	-	-	-	-	1 000	2 000	2 120
Other fixed structures									
Machinery and equipment	2 731	3 749	2 207	1 590	1 049	1 049	2 276	2 220	2 354
Transport equipment	500	-	-	-	-	-	-	-	-
Other machinery and equipment	2 231	3 749	2 207	1 590	1 049	1 049	2 276	2 220	2 354
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	-	9	326	-	-	-	-	-	-
Payments for financial assets	33	3	20	-	-	1	-	-	-
Total	106 662	105 321	95 275	111 943	110 249	114 249	130 278	138 885	147 320

Table 1.E: Details of payments and estimates by economic classification - Programme 3: Policy and Governance

R thousand	Audited Outcome			Main	Adjusted	Revised	Medium-term Estimates		
	2008/09	2009/10	2010/11	Appropriation	Appropriation	Estimate	2012/13	2013/14	2014/15
Current payments	208 760	170 852	188 790	186 888	197 275	240 775	236 958	237 269	253 781
Compensation of employees	24 830	26 106	26 222	34 727	51 129	75 129	75 888	82 345	89 403
Salaries and wages	21 466	23 429	22 289	30 512	44 994	68 994	72 094	78 285	84 982
Social contributions	3 364	2 677	3 933	4 215	6 135	6 135	3 794	4 060	4 421
Goods and services	183 930	144 746	162 568	152 161	146 146	165 646	161 070	154 924	164 378
of which									
Administrative fees	519	1 022	1 103	697	697	697	1 393	1 491	1 577
Advertising	29 854	20 557	12 872	7 508	7 708	12 708	9 335	8 489	8 998
Assets <R5000	599	75	159	618	618	618	7 306	8 033	8 735
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries (employees)	-	2	-	-	-	-	50	60	63
Catering: Departmental activities	10 697	9 258	11 946	14 047	11 047	10 047	4 395	4 625	4 903
Communication	5 040	1 829	126	3 596	3 596	3 596	4 166	4 413	4 678
Computer services	112	69	10 646	7 029	8 789	17 290	29 713	24 516	25 987
Cons/prof: Business & advisory services	42 616	21 054	14 455	17 047	17 047	16 047	14 500	26 000	27 561
Cons/prof: Infrastructure & planning	-	-	-	4 250	4 250	4 250	4 500	4 700	4 982
Cons/prof: Laboratory services	-	-	-	-	-	-	-	-	-
Cons/prof: Legal cost	142	591	-	-	-	-	-	-	-
Contractors	48 359	58 154	74 874	12 787	16 687	27 650	14 865	18 037	19 059
Agency & support/outsourced services	4 237	179	174	29 250	19 475	18 475	3 990	4 603	4 879
Entertainment	85	-	-	108	108	108	270	292	309
Fleet services (incl. GMT)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	116	515	631	867	867	867	1 032	1 123	1 190
Inventory: Fuel, oil and gas	-	-	-	-	-	-	140	152	161
Inventory: Learner and teacher supp material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	256	82	35	25	25	25	321	1 001	1 061
Inventory: Medical supplies	-	-	-	8	8	8	201	212	225
Inventory: Medicine	-	-	-	-	-	55	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Military stores	-	-	-	-	-	-	-	-	-
Inventory: Other consumables	44	-	42	3 045	3 045	3 045	91	85	90
Inventory: Stationery and printing	4 009	2 949	1 994	7 613	6 613	6 613	9 618	9 648	10 227
Lease payments	511	409	423	584	584	584	662	746	792
Rental and hiring	-	-	-	-	-	-	-	-	-
Property payments	54	266	29	-	-	-	-	-	-
Transport provided: Departmental activity	6 571	3 052	5 861	19 323	18 623	16 604	9 336	9 741	10 326
Travel and subsistence	17 603	14 407	13 622	8 782	8 782	8 782	14 067	15 409	16 334
Training and development	1 142	148	89	2 334	2 334	2 334	20 740	836	886
Operating expenditure	2 893	446	765	2 408	2 408	2 408	1 932	2 031	2 153
Venues and facilities	8 471	9 682	12 722	10 235	12 835	12 835	8 447	8 681	9 202
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to	80 331	51 971	36 794	41 394	53 394	53 394	70 235	65 682	69 623
Provinces and municipalities	4 538	4 823	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	4 538	4 823	-	-	-	-	-	-	-
Municipalities	4 538	4 823	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	75 594	46 989	36 688	41 394	41 394	41 394	62 235	65 682	69 623
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving funds	75 594	46 989	36 688	41 394	41 394	41 394	62 235	65 682	69 623
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	199	30	-	-	12 000	12 000	8 000	-	-
Households	-	129	106	-	-	-	-	-	-
Social benefits	-	-	-	-	-	-	-	-	-
Other transfers to households	-	129	106	-	-	-	-	-	-
Payments for capital assets	665	1 068	1 176	8 992	14 107	14 107	7 901	9 105	9 651
Buildings and other fixed structures	-	373	-	-	-	-	-	-	-
Buildings	-	373	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	403	695	853	3 292	3 132	3 132	7 901	9 105	9 651
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	403	695	853	3 292	3 132	3 132	7 901	9 105	9 651
Heritage assets	262	-	323	-	5 275	5 275	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	5 700	5 700	5 700	-	-	-
Payments for financial assets	6	32	34	-	-	-	-	-	-
Total	289 762	223 923	226 794	237 274	264 776	308 276	315 094	312 056	333 055

Table 1.F: Details of payments of infrastructure by category

No.	Project name	Municipality/ Region	Type of infrastructure		Project duration		Source of funding	Budget programme name	EPWP budget for current financial year	Total project cost	Payments to date from previous years	Total available	MTEF forward estimates	
			Project/admin block; water; electricity; sanitation; etc.	Units (i.e. number of facilities)	Date: Start	Date: Finish						2012/13	2013/14	2014/15
R thousand														
New and replacement assets									-	-	-	-	-	-
Upgrades and additions									-	-	-	-	-	-
Rehabilitation, renovations and refurbishments									-	-	-	-	-	-
1.	Provincial Public Service Training Academy	eThekwini	Project/admin block	1	01 Apr 2011	01 Mar 2014	Equitable share	Programme 2	-	8 955	-	1 000	2 000	2 120
Total Rehabilitation, renovations and refurbishments									-	8 955	-	1 000	2 000	2 120
Maintenance and repairs														
1.	Provincial Public Service Training Academy	eThekwini	Project/admin block	1	01 Apr 2011	01 Mar 2014	Equitable share	Programme 2	-	89 550	-	10 000	11 100	11 766
Total Maintenance and repairs									-	89 550	-	10 000	11 100	11 766
Infrastructure transfers - current									-	-	-	-	-	-
Infrastructure transfers - capital									-	-	-	-	-	-
Total Infrastructure									-	98 505	-	11 000	13 100	13 886

Table 1.G: Summary of transfers to local government (Ulundi Airport transfer to Zululand DM)

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
A KZN2000 eThekweni	-	-	-	-	-	-	-	-	-
Total: Ugu Municipalities	-	-	-	-	-	-	-	-	-
B KZN211 Vulamehlo	-	-	-	-	-	-	-	-	-
B KZN212 Umdoni	-	-	-	-	-	-	-	-	-
B KZN213 Umzumbe	-	-	-	-	-	-	-	-	-
B KZN214 uMuziwabantu	-	-	-	-	-	-	-	-	-
B KZN215 Ezinqoleni	-	-	-	-	-	-	-	-	-
B KZN216 Hibiscus Coast	-	-	-	-	-	-	-	-	-
C DC21 Ugu District Municipality	-	-	-	-	-	-	-	-	-
Total: uMgungundlovu Municipalities	-	-	-	-	-	-	-	-	-
B KZN221 uMshwathi	-	-	-	-	-	-	-	-	-
B KZN222 uMngeni	-	-	-	-	-	-	-	-	-
B KZN223 Mpofana	-	-	-	-	-	-	-	-	-
B KZN224 Impendle	-	-	-	-	-	-	-	-	-
B KZN225 Msunduzi	-	-	-	-	-	-	-	-	-
B KZN226 Mkhambathini	-	-	-	-	-	-	-	-	-
B KZN227 Richmond	-	-	-	-	-	-	-	-	-
C DC22 uMgungundlovu District Municipality	-	-	-	-	-	-	-	-	-
Total: Uthukela Municipalities	-	-	-	-	-	-	-	-	-
B KZN232 Emnambithi/Ladysmith	-	-	-	-	-	-	-	-	-
B KZN233 Indaka	-	-	-	-	-	-	-	-	-
B KZN234 Umtshezi	-	-	-	-	-	-	-	-	-
B KZN235 Okhahlamba	-	-	-	-	-	-	-	-	-
B KZN236 Imbabazane	-	-	-	-	-	-	-	-	-
C DC23 Uthukela District Municipality	-	-	-	-	-	-	-	-	-
Total: Umzinyathi Municipalities	-	-	-	-	-	-	-	-	-
B KZN241 Endumeni	-	-	-	-	-	-	-	-	-
B KZN242 Nqutu	-	-	-	-	-	-	-	-	-
B KZN244 Msinga	-	-	-	-	-	-	-	-	-
B KZN245 Umvoti	-	-	-	-	-	-	-	-	-
C DC24 Umzinyathi District Municipality	-	-	-	-	-	-	-	-	-
Total: Amajuba Municipalities	-	-	-	-	-	-	-	-	-
B KZN252 Newcastle	-	-	-	-	-	-	-	-	-
B KZN253 eMadlangeni	-	-	-	-	-	-	-	-	-
B KZN254 Dannhauser	-	-	-	-	-	-	-	-	-
C DC25 Amajuba District Municipality	-	-	-	-	-	-	-	-	-
Total: Zululand Municipalities	4 538	4 823	-	-	-	-	-	-	-
B KZN261 eDumbe	-	-	-	-	-	-	-	-	-
B KZN262 uPhongolo	-	-	-	-	-	-	-	-	-
B KZN263 Abaqulusi	-	-	-	-	-	-	-	-	-
B KZN265 Nongoma	-	-	-	-	-	-	-	-	-
B KZN266 Ulundi	-	-	-	-	-	-	-	-	-
C DC26 Zululand District Municipality	4 538	4 823	-	-	-	-	-	-	-
Total: Umkhanyakude Municipalities	-	-	-	-	-	-	-	-	-
B KZN271 Umhlabuyalingana	-	-	-	-	-	-	-	-	-
B KZN272 Jozini	-	-	-	-	-	-	-	-	-
B KZN273 The Big 5 False Bay	-	-	-	-	-	-	-	-	-
B KZN274 Hlabisa	-	-	-	-	-	-	-	-	-
B KZN275 Mtubatuba	-	-	-	-	-	-	-	-	-
C DC27 Umkhanyakude District Municipality	-	-	-	-	-	-	-	-	-
Total: uThungulu Municipalities	-	-	-	-	-	-	-	-	-
B KZN281 Umfolozi	-	-	-	-	-	-	-	-	-
B KZN282 uMhlathuze	-	-	-	-	-	-	-	-	-
B KZN283 Ntambanana	-	-	-	-	-	-	-	-	-
B KZN284 uMlalazi	-	-	-	-	-	-	-	-	-
B KZN285 Mthonjaneni	-	-	-	-	-	-	-	-	-
B KZN286 Nkandla	-	-	-	-	-	-	-	-	-
C DC28 uThungulu District Municipality	-	-	-	-	-	-	-	-	-
Total: Ilembe Municipalities	-	-	-	-	-	-	-	-	-
B KZN291 Mandeni	-	-	-	-	-	-	-	-	-
B KZN292 KwaDukuza	-	-	-	-	-	-	-	-	-
B KZN293 Ndwedwe	-	-	-	-	-	-	-	-	-
B KZN294 Maphumulo	-	-	-	-	-	-	-	-	-
C DC29 Ilembe District Municipality	-	-	-	-	-	-	-	-	-
Total: Sisonke Municipalities	-	-	-	-	-	-	-	-	-
B KZN431 Ingwe	-	-	-	-	-	-	-	-	-
B KZN432 Kwa Sani	-	-	-	-	-	-	-	-	-
B KZN433 Greater Kokstad	-	-	-	-	-	-	-	-	-
B KZN434 Ubuhlebezwe	-	-	-	-	-	-	-	-	-
B KZN435 Umzimkulu	-	-	-	-	-	-	-	-	-
C DC43 Sisonke District Municipality	-	-	-	-	-	-	-	-	-
Unallocated	-	-	-	-	-	-	-	-	-
Total	4 538	4 823	-	-	-	-	-	-	-

Table 1.H: Financial summary for the KwaZulu-Natal Gaming and Betting Board (KZNGBB)

R thousand	Audited Outcome			Revised Estimate	Medium-term Estimate		
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15
Revenue							
Tax revenue	-	-	-	-	-	-	-
Non-tax revenue	10 557	9 919	12 969	13 919	13 848	15 547	17 646
Sale of goods and services other than capital assets	10 514	9 877	11 396	12 919	13 598	15 247	17 296
Other non-tax revenue	43	42	1 573	1 000	250	300	350
Transfers received	11 851	19 238	16 356	17 337	35 775	37 809	40 077
Total revenue	22 408	29 157	29 325	31 256	49 623	53 356	57 723
Expenses							
Current expense	21 397	28 415	29 462	36 467	49 623	53 356	57 723
Compensation of employees	10 924	15 659	18 158	24 617	37 197	40 313	43 314
Goods and services	9 732	12 021	11 137	11 108	11 717	12 299	13 623
Depreciation	741	735	167	742	709	744	786
Interest, dividends and rent on land							
Unearned reserves (social security funds only)							
Transfers and subsidies	-	-	-	-	-	-	-
Total expenses	21 397	28 415	29 462	36 467	49 623	53 356	57 723
Surplus/(deficit)	1 011	742	(137)	(5 211)	-	-	-
Cash flow summary							
Adjust surplus/(deficit) for accrual transactions	(1 317)	(890)	(1 274)	(258)	(17)	676	758
Adjustments for:							
Depreciation	979	779	299	742	783	826	908
Impairments							
Interest	(2 296)	(1 669)	(1 573)	(1 000)	(800)	(150)	(150)
Net (profit)/loss on disposal of fixed assets							
Other							
Operating surplus/(deficit) before changes in working capital capital	(306)	(148)	(1 411)	(5 469)	(17)	676	758
Changes in working capital	(1 245)	1 188	537	(73)	33	1 242	(250)
(Decrease)/increase in accounts payable	(1 425)	1 592	186	(250)	(150)	(150)	(150)
Decrease/(increase) in accounts receivable	167	(418)	117	(150)	150	125	100
Decrease/(increase) in inventory							
(Decrease)/increase in provisions	13	14	234	327	33	1 267	(200)
Interest income	40	42	45	-	-	-	-
Cash flow from operating activities	(1 511)	1 082	(829)	(5 542)	16	1 918	508
Transfers from government	-	-	-	-	-	-	-
Capital							
Current							
Cash flow from investing activities	(1 094)	(650)	(1 713)	(1 790)	(33)	(1 200)	(1 000)
Acquisition of assets	(1 094)	(650)	(1 713)	(1 790)	(33)	(1 200)	(1 000)
Other flows from investing activities							
Cash flow from financing activities	-	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(2 605)	432	(2 542)	(7 332)	(17)	718	(492)
Balance sheet data							
Carrying value of assets	894	299	379	1 630	1 745	2 040	2 200
Investments							
Cash and cash equivalents	25 721	29 176	37 090	21 784	20 134	19 603	17 750
Receivables and prepayments	292	710	594	2 500	2 625	2 756	2 908
Inventory							
TOTAL ASSETS	26 907	30 185	38 063	25 914	24 504	24 399	22 858
Capital and reserves	16 687	18 359	25 817	20 606	20 606	20 606	20 606
Borrowings							
Post retirement benefits							
Trade and other payables	9 172	10 764	10 951	3 500	2 000	1 800	150
Provisions	1 048	1 062	1 295	1 808	1 898	1 993	2 102
Managed funds							
TOTAL EQUITY AND LIABILITIES	26 907	30 185	38 063	25 914	24 504	24 399	22 858
Contingent Liabilities	-	-	-	-	-	-	-

Table 1.1: Financial summary for Amafa aKwaZulu-Natali (Amafa)

R thousand	Audited Outcome			Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15
Revenue							
Tax revenue	-	-	-	-	-	-	-
Non-tax revenue	3 095	2 379	2 663	1 345	1 479	1 557	1 650
Sale of goods and services other than capital assets	962	982	1 519	950	1 045	1 100	1 166
Other non-tax revenue	2 133	1 397	1 144	395	434	457	484
Transfers received	35 301	32 841	20 332	24 057	26 460	27 873	29 546
Total revenue	38 396	35 220	22 995	25 402	27 939	29 430	31 196
Expenses							
Current expense	18 739	21 758	25 399	26 621	27 939	29 430	31 196
Compensation of employees	11 646	14 166	15 511	16 882	19 051	20 163	21 331
Goods and services	6 144	6 329	8 060	8 249	7 438	7 817	8 415
Depreciation	949	1 263	1 828	1 490	1 450	1 450	1 450
Interest, dividends and rent on land							
Unearned reserves (social security funds only)							
Transfers and subsidies	-	-	-	-	-	-	-
Total expenses	18 739	21 758	25 399	26 621	27 939	29 430	31 196
Surplus/(deficit)	19 657	13 462	(2 404)	(1 219)	-	-	-
Cash flow summary							
Adjust surplus/(deficit) for accrual transactions	4 889	1 189	1 846	1 490	1 450	1 450	1 450
Adjustments for:							
Depreciation	369	1 263	1 828	1 490	1 450	1 450	1 450
Net (profit)/loss on disposal of fixed assets	(16)	(74)	18	-	-	-	-
Other	4 536	-	-	-	-	-	-
Operating surplus/(deficit) before changes in working capital	24 546	14 651	(558)	271	1 450	1 450	1 450
Changes in working capital	(4 038)	(329)	160	365	(10)	(7)	(4)
(Decrease)/increase in accounts payable	(3 882)	(881)	(135)	(49)	-	-	-
Decrease/(increase) in accounts receivable	(300)	(246)	420	384	-	-	-
Decrease/(increase) in inventory	48	197	(164)	(8)	(50)	(50)	(50)
(Decrease)/increase in provisions	96	601	39	38	40	43	46
Cash flow from operating activities	20 508	14 322	(398)	636	1 440	1 443	1 446
Transfers from government	-	-	-	-	-	-	-
Capital							
Current							
Cash flow from investing activities	(19 900)	(11 257)	(1 898)	(160)	-	-	-
Acquisition of assets	(19 916)	(11 442)	(1 972)	(160)	-	-	-
Other flows from investing activities	16	185	74	-	-	-	-
Cash flow from financing activities	-	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	608	3 065	(2 296)	476	1 440	1 443	1 446
Balance sheet data							
Carrying value of assets	23 649	33 717	33 200	31 830	30 382	28 952	27 522
Investments							
Cash and cash equivalents	15 475	18 540	16 243	17 325	17 313	17 286	17 262
Receivables and prepayments	556	803	384	-	-	-	-
Inventory	1 004	807	971	980	1 030	1 080	1 130
TOTAL ASSETS	40 684	53 867	50 798	50 135	48 725	47 318	45 914
Capital and reserves	38 931	52 393	49 422	48 770	47 320	45 870	44 421
Borrowings							
Post retirement benefits							
Trade and other payables	1 065	185	49	-	-	-	-
Provisions	688	1 289	1 327	1 365	1 405	1 448	1 493
Managed funds							
TOTAL EQUITY AND LIABILITIES	40 684	53 867	50 798	50 135	48 725	47 318	45 914
Contingent Liabilities	-	-	-	-	-	-	-